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University of New Mexico Board of Regents Minutes for June 12, 2015

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**Minutes of the Regular Meeting of the Board of Regents of the University of New Mexico
June 12, 2015
Student Union Building, Ballroom C**

Members present

Jack L. Fortner, President; Robert M. Doughty, Vice President; Bradley C. Hosmer, Sec. Treasurer; Ryan Berryman; James H. Koch; Marron Lee; Suzanne Quillen

Administration present

Robert G. Frank, President; David Harris, EVP of Administration, COO, CFO; Chaouki Abdallah, Provost and EVP for Academic Affairs; Paul Roth, Chancellor for Health Sciences; Steve McKernan, CEO UNM Hospitals; Dorothy Anderson, VP HR; Paul Krebs, VP Athletics; Richard Larson, Exec. Vice Chancellor and VP for Research, HSC; Liz Metzger, University Controller; Ava Lovell, Sr. Exec. Officer of Finance and Administration, HSC; Elsa Cole, University Counsel; Eliseo 'Cheo' Torres, VP Student Affairs; Helen Gonzales, Chief Compliance Officer; Steve McKernan, CEO, UNM Hospitals; Cinnamon Blair, Chief University Marketing and Communications Officer

Regents' Advisors present

Crystal Davis, Staff Council; Pamela Pyle, Faculty Senate; Texanna Martin, GPSA; Jenna Hagengruber, ASUNM; Carol Stephens, Retiree Association; Fran Perera, Parent Association; Carl Alongi, UNM Foundation

Presenters in attendance

Terry Laudick, Chair, Innovate ABQ, Inc.; Bruce Cherrin, Chief Procurement Officer; Tom Neale, Director Real Estate; Cinnamon Blair, Chief University Marketing and Communications Officer; Joe Cecchi, Dean, School of Engineering and STC.UNM Board Member; Karen Abraham, AVP Alumni Relations; Michelle Coons, incoming Chair, UNM Foundation Board of Trustees; Henry Nemcik, President and CEO, UNM Foundation; Dr. MaryAnne Saunders, Special Assistant to the President for Global Initiatives

Others in attendance

Members of the administration, faculty, staff, students, the media and others.

CONFIRMATION OF PRIOR SPECIAL MEETINGS IN EXECUTIVE SESSION

The Board of Regents met in closed session on June 11, 2015 from 12:05 PM to 5:27 PM in the Lettermen's Lounge at the WisePies Arena, 1111 University Blvd SE, for the purpose of discussion and determination where appropriate of limited personnel matters pursuant to section 10-15-1 (2), NMSA (1978). Members present were Ryan Berryman, Robert Doughty, Jack Fortner, Bradley Hosmer, Jamie Koch, Marron Lee, and Suzanne Quillen. The matters discussed at the meeting were limited to those matters specified in the notice and agenda for the meeting. There were no items on which action was taken.

The Board of Regents met in closed session on June 12, 2015 from 7:55 to 8:45 AM in the Cherry Silver Room of the Student Union Building for the purpose of discussion and determination where appropriate of limited personnel matters pursuant to section 10-15-1 (2), NMSA (1978). Members present were Ryan Berryman, Robert Doughty, Jack Fortner, Bradley Hosmer, Jamie Koch, Marron Lee, and Suzanne Quillen. The matters discussed at the meeting were limited to those specified in the notice and agenda for the meeting. There were no items on which action was taken.

CALL TO ORDER, CONFIRMATION OF A QUORUM AND APPROVAL OF THE AGENDA

Regent President Fortner called the meeting to order at 9:09 AM. A quorum was confirmed.

The motion to approve the agenda passed by unanimous vote with a quorum of Regents present and voting. (1st Lee; 2nd Doughty).

APPROVAL OF MINUTES

The motion to approve the minutes of the May 7, 2015 regular meeting passed by unanimous vote with a quorum of Regents present and voting (1st Lee; 2nd Quillen).

PUBLIC COMMENT

Tom Solomon, with 350.org, addressed the recommendation of the UNM Foundation CIF Policy Addition Recommendation Regarding Responsible Investment, which recommends not to pursue divestment from fossil fuels or other cause related divestments. Solomon advocated for divestment from fossil fuels in response to mounting scientific concerns around climate change and encouraged investments in renewable energy sources. Solomon suggested the Board call on the faculty of UNM to testify in regard to climate change before voting in support of the UNM Foundation CIF Recommendation.

Jim Mackenzie, co-coordinator of 350.org New Mexico, addressed the UNM Foundation CIF Policy Addition Recommendation Regarding Responsible Investment. Mackenzie spoke in favor of deferring action on the Foundation recommendation and noted that the University already recognizes climate change in policy through its Sustainability Plan and department, but its efforts are inadequate to meet the degree of change. Mackenzie addressed climate change as a moral issue requesting the Regents defer action until they have heard from their own scientific faculty.

David Ritchie, Albuquerque architect, addressed the UNM Foundation CIF Policy Addition Recommendation Regarding Responsible Investment. Ritchie drew a parallel between the human suffering associated with the holocaust and climate change and urged the Regents not to miss the window of opportunity for action on climate change.

Patricia Good, New Mexico resident and parent of UNM graduate, addressed the UNM Foundation CIF Policy Addition Recommendation Regarding Responsible Investment. Good commented on the potential for economic opportunity associated with sustainable energy, given the natural resources and the research capabilities of the State. Good advocated for making New Mexico a hub of sustainable energy production.

Megan Bodenheimer, UNM Alumna, addressed the UNM Foundation CIF Policy Addition Recommendation Regarding Responsible Investment. Bodenheimer commented on her experience working in the solar industry in New Mexico and added that solar and other sustainable energy sources are job creators in New Mexico. Bodenheimer asked the Regents to consider divesting from fossil fuels.

Benton Howell, retired Physicist from Los Alamos, addressed the UNM Foundation CIF Policy Addition Recommendation Regarding Responsible Investment. As a research university, UNM's focus should not only be on making money from investments, but should be based on academic understanding of climate change.

THE PRESIDENT'S ADMINISTRATIVE REPORT

Dr. Robert G. Frank opened his report with comments on the importance of the University of New Mexico as a Public Flagship Research University, the title conveying that the University engages in research and scholarship in order to create knowledge to educate its students and prepare them for future success. The knowledge is also used to improve the nearby communities in which we live, and the University's faculty does a wonderful job of educating and creating knowledge. Dr. Frank provided a quote that exemplifies what public research universities do and highlighted that discovery, learning, and engagement are mutually important parts of what universities do as they transfer knowledge to society for the general good of each of these missions. Knowledge transfers occur in the form of publications and the training and engagement of students whose inventions and discoveries in turn are licensed to private enterprise, which is what STC.UNM does. This knowledge and sharing contributes to a long history of mutual beneficial relations among universities, private sectors, and societies at large. This is the true nature of what universities do in an interrelated way with the communities we live in.

President Frank discussed The Bayh-Dole Act of 1980, which remains a key driver of the economic impact of research universities. Much of the knowledge prior to the Bayh-Dole Act was locked up in universities and did not get out, after the act was passed in 1980, universities were able to move intellectual knowledge out into the communities and allowed for transfer of knowledge and creation of a synergistic relationship and engagement between universities and communities. Even though UNM's state support has declined over the years, our University still receives more support than most universities do, and it is

in a great position to support the community better than many others. The proximity to the labs, stronger state support, and entrepreneurship through our faculty research provides a great opportunity to move technology to our community.

The goals for the coming year were reiterated with the University's main mission to graduate students and improve graduation rates. Other goals include continued success with Innovate ABQ, continued work on the branding initiative, and improving the budget process. An enrollment update was provided. Summer enrollment is positive with a 6.1% increase and 5% increase in credit hours. There is a 19% increase in online summer enrollment and 19.5% increase in online student credit hours. President Frank congratulated Provost Chaouki Abdallah and his team for their innovations and work on improving summer enrollment. Projections for fall enrollment currently remain stable. President Frank briefly discussed the NM Legislative Special Session, which provided critical capital outlay funding for UNM. He congratulated EVP David Harris, Matt Muñoz, Joe Thompson, and the Government Relations team for their work getting critical capital funding for the University. UNM received a total of \$10.5 million and highlights include: \$5.3 million for Domenici 3, \$2 million for Farris Engineering, and \$700K for Physics and Interdisciplinary Sciences.

An update on Innovate ABQ was provided to the Regents. There continues to be strong performance on all fronts. Bernalillo County recently provided \$1 million in new funding to join the Innovate ABQ effort and provides a great collaboration. The Innovate ABQ Board is in the process of evaluating RFP responses for site development. The inaugural class of the Innovation Academy has been admitted for Fall 2015 and includes 25 students. President Frank congratulated Robert Del Campo and Carol Parker on their efforts with the Innovation Academy.

Dr. Frank referenced a book he gave to the Regents titled, *The New American University*, by Michael Crow. The book discusses the issues of higher education in the 21st century in America and highlights many things the Administration has been discussing over the past few years, and he encouraged all to read it.

COMMENTS FROM REGENTS

No Comments.

DISCUSSION AND POSSIBLE APPROVAL OF MEMORANDUM OF AGREEMENT BETWEEN INNOVATE ABQ INC. AND THE UNIVERSITY OF NEW MEXICO, INCLUDING COUNTY MEMBER TO THE INNOVATE BOARD OF DIRECTORS

Terry Laudick presented the item. On behalf of the Innovate ABQ Inc. Board of Directors, Laudick requested approval of the Memorandum of Agreement by the UNM Board of Regents. The MOA has already been reviewed by the UNM legal department. Regent Fortner expressed his support for the County's choice of representative on the Innovate ABQ Inc. Board.

Regent Doughty made the motion to approve the MOA, Regent Lee seconded; Regent Doughty motioned a friendly amendment to the motion, 'to include approval of the County member designee to the Innovate Board'; Regent Lee accepted the amendment.

The motion to approve the MOA between Innovate ABQ, Inc. and The University of New Mexico and the County member designee to the Innovate Board passed by unanimous vote with a quorum of Regents present and voting (1st Doughty; 2nd Lee).

AMEND NUMBER OF REGENTS ON HEALTH SCIENCE BOARD

Regent Doughty presented the policy and the bylaws changes requested in order to increase the size of the Health Sciences Center (HSC) Board of Directors. The proposal, to add two additional members from the Board of Regents to the HSC Board of Directors which would result in a total of five Regents, two community members and one nonvoting / ex officio serving.

Regent Doughty outlined requested changes: amending Regents' Policy 1.2, to specify that the 5 Regents appointed to the HSC Board of Directors will not constitute a quorum for the transaction of Board business; amending Regents' Policy 3.5 regarding the HSC Board of Directors to update the membership

to seven voting members, five of whom are Regents; amending the Bylaws of the UNM HSC Board of Directors to reflect the updated number of members on the UNM HSC Board of Directors, and specify that three of the five Regents on the HSC Board of Directors should be members of the Finance and Facilities Committee.

The motion to approve the revised Regents' Policy Manual, Section 1.2, the revised Regents' Policy, Section 3.5 and the First Amendment and Restated Bylaws of the HSC Board of Directors passed by a vote of 6 in favor and 1 abstention; Regents Doughty, Koch, Lee, Quillen, Fortner and Berryman voted in favor; Regent Hosmer abstained. (1st Doughty; 2nd Lee).

Regent Hosmer commented that the Board of Regents moved quickly on this decision, and encouraged revisiting the details after some experience having five Regents serve on the Health Sciences Center (HSC) Board of Directors. Regent Hosmer suggested not carrying forward with requiring that three of the five Regents on the HSC Board of Directors be from the Finance and Facilities Committee, as it implies the main focus of the University's business is the business activity of the university, whereas the main business of the HSC is healthcare of New Mexicans. Regent Doughty responded that this is an effort to better connect the University's Main with the UNM Health Sciences Center (HSC), and added he has heard perceptions from various constituencies that they are two separate entities. Additionally, the overlap is meant to create administrative efficiencies and streamlining.

Regent Koch noted that generally the Board of Regents spends more time deliberating on the Main Campus budget than the Health Sciences Center's budget, even though the HSC budget is a larger dollar amount. The HSC must deliberate within its own Board, then present at the Finance and Facilities (F&F) Committee and also the Regents' regular meetings. This would cut out the need for HSC to present at F&F, and their business could go directly to the Regents. Regent Koch re-iterated his support of Regent Doughty's amendment.

Regent Hosmer noted that based on discussion it would be most effective to have all seven Regents on the HSC Board, though he understands that it is a discussion for another time, as there is significant momentum behind this proposal.

REGENT COMMITTEE REPORTS

FINANCE AND FACILITIES COMMITTEE

Discussion and Possible Approval of Memorandum of Understanding between Innovate ABQ, Inc. and the County of Bernalillo

Terry Laudick, Chairman of the Board of Innovate ABQ, Inc. outlined the MOU between Innovate ABQ, Inc. and the County of Bernalillo. Laudick noted that the total contribution by the County is \$1 million to be broken out into four payments of \$250K with certain deliverables on Innovate ABQ's part. Three installments are unrestricted and tied to groundbreakings, ribbon cuttings and opening of the innovation incubator. The fourth installment is relative to demonstrating expenses incurred in the construction of the incubator. Innovate ABQ, Inc. recommends the Board of Regents approve the MOU, and with its signing the initial installment of \$250K will be given.

The motion to approve the MOU between Innovate ABQ, Inc. and the County of Bernalillo passed by unanimous vote with a quorum of Regents present and voting (1st Koch; 2nd Doughty).

Regent Koch inquired about the timeline. President Frank noted it was an 18-month process involving many participants, and that they are thrilled to have the County on board.

Monthly Consolidated Financial Report for Main Campus and HSC

Liz Metzger presented the consolidated financial report for the month of April and fiscal year to date as of April 30, 2015. Metzger noted that UNM has a positive balance of \$36 million in consolidated total operations. The reports were provided in the agenda eBook.

Ava Lovell the Senior Executive Officer, HSC presented the HSC financial statements through April 2015. She noted that the hospital is well situated after last year's Medicaid expansion, as billings have been catching up. Last year, due to the Medicaid expansion, HSC underestimated revenue so we are seeing positive revenue this year. Balances are positive: Academic is \$9 million, Medical Group is \$1 million, and UNM Hospital is \$12 million favorable after expenditures and depreciation. The reports were provided in the agenda eBook.

Approval of Disposition of Surplus Property for Main Campus on List Dated, May 22, 2015

Bruce Cherrin presented the item. There was one large item on the list, so it was moved from consent to action. The item for disposition is a book making machine from the library.

The motion to approve the disposition of surplus property for Main Campus on list dated, May 22, 2015 passed by unanimous vote (1st Lee; 2nd Quillen).

Contract Approval: Anthropology and Maxwell Museum HVAC Controls, Lighting Replacement

Bruce Cherrin presented the item. It came to the Regents for approval as the cost is over \$1 million.

The motion to approve the Contract for the Anthropology and Maxwell Museum HVAC Controls, Lighting replacement passed by unanimous vote (1st Lee; 2nd Quillen).

Approval of Annual Renewal of Maui HPCC Lease

Tom Neale presented the item. This is the annual renewal of the master lease agreement for a building in Maui, Hawaii. In early 2000, UNM entered into a 25-year lease with the Bank of New York as certificate holders to renovate this building for a high performance computing facility. UNM lost the award in 2001 to the University of Hawaii and subsequently sublet the facility for the first 13 years to the University of Hawaii, and for the last 2 years to the Army Corps of Engineers. The sublease payments cover the rent. The Army Corps of Engineers is currently renting the facility and exercised its sublease agreement for the coming year, which brings the proposal before the Board of Regents to renew the master lease for an additional year.

Tom Neale noted that Real Estate toured the building earlier this year and confirmed it has been well maintained. Additionally, the Army Corps of Engineers is currently installing a \$1.5 million solar instillation on the roof, at their cost, and which will significantly drop utility costs. Their current lease expires in September 2018. We anticipate they will extend for at least another 5 years. UNM has a favorable purchase option on the building, any residual gets credited back to the University. Today, we have approximately \$4 million equity in the building. At the end of the lease agreement time, the University will end up owning this \$11 million property without any additional payment.

The motion to approve the annual renewal of the Maui HPCC lease passed by unanimous vote with a quorum of Regents present and voting (1st Koch; 2nd Lee).

Approval of RFP for UNM Branding and Marketing Proposal

Cinnamon Blair presented the item. Blair outlined the branding and marketing efforts she is leading at UNM and summarized the importance of having a comprehensive branding strategy for the University for marketing purposes. An image and perception study, which had not been done in 6 years, was conducted in 2014 with Research and Polling. The key findings of the study included: UNM has a lack of market presence; people know vaguely that UNM is a good school, and when asked for specifics they tend to bring up only UNM Hospital and Lobo Athletics as concrete examples; academic and research successes are not widely known; as educational attainment levels rose, the assessment of the quality of our education declined. These concerns need to and can be addressed through branding and marketing, and this will involve a University wide effort.

University Communications & Marketing is issuing an RFP for a creative marketing and branding agency to engage in branding and marketing. The multi-phase process will involve regular progress updates to the Board of Regents. \$500K in funds for the project were allocated to the Office of the President, under

which the Communications and Marketing department is housed. President Frank commented that this will also include a collaboration with HSC's marketing efforts.

The motion to endorse the RFP for the UNM branding and marketing proposal passed by unanimous vote with a quorum of Regents present and voting (1st Koch; 2nd Doughty).

Approval of STC.UNM Board Reappointments

Joe Cecchi presented the item and brought before the Board of Regents the names of six individuals for appointment or reappointment to the STC.UNM Board of Directors. All are for 4-year terms beginning July 1, 2015. Reappointments include: Sandra Begay-Campbell, Charles Wellborn and John Stichman. New appointments include: Terry Laudick, Dr. Sang Han (academic appointment), Gene Gallegos. President Frank nominated Dean Craig White as a member at large and said that Lisa Kuuttila had already indicated her acceptance of that nomination. Joe Cecchi voiced support for adding Craig White to the nominations list.

Regent Koch moved to add Craig White to the nomination list (1st Koch; 2nd Lee).

The motion to approve the STC.UNM Board reappointments as presented, including Regents appointments of Gene Gallegos and Craig White, passed by unanimous vote (1st Koch; 2nd Lee).

Approval of Licensing and License Plate Revenue Sharing Agreement between Athletics and the Alumni Association.

Paul Krebs, VP for Athletics and Karen Abraham, AVP Alumni Relations presented the item. This item addresses two revenue streams, from license plates and licensing, which have been shared by Athletics and the Alumni Association. The Alumni Association has managed license plates and shared half of the revenue with Athletics, and Athletics has managed licensing and shared half of the revenue with the Alumni Association. The two revenue streams have been roughly equal over the last 3 to 4 years. Krebs and Abraham requested that the two be separated, Alumni Association will keep all revenue associated with license plates, and Athletics will keep all revenue from licensing, and they requested the approval of the Board of Regents to move forward on the revenue sharing agreement.

The motion to approve the licensing and license plate revenue sharing agreement between Athletics and the Alumni Association passed by unanimous vote with a quorum of Regents present and voting (1st Koch; 2nd Doughty).

CIF Policy Addition Recommendation Regarding Responsible Investment

Carl Alongi, Outgoing Chair of the UNM Foundation (UNMF) Board of Trustees, presented the item along with Chair-Elect, Michelle Coons, and Foundation President and CEO, Henry Nemcik. Alongi presented the Board of Regents with the recommendation from the Foundation's Board for additions to the provisions of the Consolidated Investment Fund (CIF) investment policy. The Foundation's Board began researching responsible investing in 2013, through multiple channels, in relation to groups advocating for divestiture from or investment in cause-related classes of funds or particular companies. In January 2015, the Foundation's Board established the Investment Process Sub-Committee to discuss and review the topic in depth in order to provide a fully informed recommendation to the Foundation's Investment Committee, its Board and the UNM Board of Regents. The work of the sub-committee has been directed first and foremost to meeting the Foundation's fiduciary responsibility to the University, based on the Foundation's Bylaws, MOU, and State statutes. The Foundation's foremost responsibility is to act exclusively on behalf of its beneficiaries, to maximize returns and minimize risks in order to support the work of the University. Targeted divestment or investment of institutional funds will have little impact on issues or companies but may impact funding available for UNM. Though the Foundation supports open discussion, the primary mission is to provide as much support as possible to the University.

Therefore, it is the recommendation of the UNM Foundation Board of Trustees that the Foundation continue to operate with renewed commitment to its charge: investing and managing the CIF's assets for the long-term, using a diversified approach with the principle goal of maximizing the return and thus the benefit to UNM at a commensurate and acceptable level of risk. Diversification is widely recognized as the

basic premise to maximize returns and minimize risk in any portfolio. We recommend and express our conviction that the sound investment strategies in place for the CIF should not be altered or modified in support of causes unrelated to these objectives.

We respect the values of our diverse donors who may approach UNMF with the desire to support the important work of UNM with an interest in having their gifts invested in a cause-related way. We will review individual requests, if and when they are received, to see if an appropriate endowment investment vehicle outside the CIF can be identified to meet the donor's concern while insuring that respect for the University's goals, objectives and values is maintained.

Regent Koch noted that the Board of Regents does not participate in the investment choices of the Foundation and has not at any time tried to instruct the Foundation on their assets. Regent Doughty shared a list of Universities that have followed a similar approach.

The motion to approve the UNM Foundation's CIF policy addition regarding Responsible Investing and Donor Directed Investments passed by a vote of 6 in favor and 1 abstention; Regents Koch, Lee, Quillen, Fortner, Doughty and Hosmer voted in favor; Student Regent Berryman abstained (1st Koch; 2nd Lee).

ACADEMIC / STUDENT AFFAIRS & RESEARCH COMMITTEE

Update from the Provost

Provost Chaouki Abdallah congratulated newly appointed Student Regent Ryan Berryman. The University has hired Gabriel Lopez as the new Vice President for Research (VPR), and due to circumstances with his current position at Duke University, he will not assume the role of VPR until January 1. Dr. Lopez is a native New Mexican who attended graduate school at UNM and later was recruited by Duke University to head a large Biomedical Center. He will be an excellent VPR at UNM and until he assumes his position, Dr. Michael Dougher will slightly delay his retirement to stay on the job. Mary Anne Saunders, Director of the Global Education Office, has also announced her retirement and has been with UNM for the past 4 years. Dr. Saunders put the University's international effort on a good path and Ms. Nicole Tami, a UNM graduate, has been hired to continue the success of the Global Education Office in August.

Highlights of UNM faculty successes and accolades were discussed. Within the History Department, Professor Sandoval-Strausz will spend the next academic year at Princeton University as a Distinguished Princeton Mellon Fellow. The Russell J. and Dorothy S. Bilinski Fellowships, which funds graduate work in the Humanities at \$400K per year, is in the second year funding the College of Arts and Sciences. Recently, Sonya Romero who was a UNM College of Education graduate, was highlighted as one of the best teachers in the United States. Ms. Romero is a teacher at Lew Wallace Elementary School and was highlighted in national news as well as the Ellen DeGeneres Show. This made a great impression about some of the work that graduates from UNM's College of Education are conducting. From the Anderson Business School, Dean Craig White won a Best Paper Award, which is unusual for an administrator. Also, Anderson Business School received the Woodrow Wilson MBA Fellowship, which is an effort from the State to train principals. This is a joint model between UNM and NMSU and collaboration with the Business School and College of Education. It is a large award of \$1 million per year for multiple years and goes toward students and people who will be trained on both the business and academic aspects to become a principal. The Daniel's Fund recently added about \$1 million per year to the project. Two different student groups from Anderson won awards in the National Marketing Competition and the Daniel's Fund Business Ethics Competition. The School of Law ranked eighteenth in the nation in a publication called Above the Law. Above the Law looks at what happens to lawyers when they graduate if they get jobs in the law profession. In the College of Engineering, Professor Jose Serrato of Civil Engineering won a prestigious Oakridge Powell Junior Faculty Award. Edl Schamiloglu, ECE Professor, has been awarded more than \$1.4 million in Department of Defense grants. Professor Mala Htun from Political Science was one of 32 awarded a Carnegie Fellowship, which is an honor and distinction.

Provost Abdallah commented on an article published in the ABQ Journal regarding a program the State is conducting to provide shelter and homes to the homeless. The City spends about \$600K on the program, plus there are some private donations, and it saves about \$6 million to the taxpayers. The research for the

program was done here at UNM at the Institute for Social Research. This reiterates that the University and its faculty are involved in community engagement and working on things that serve our local community. The work being done by Communications and Marketing regarding branding is important for the University as it will inform the State and nation on the work being done at UNM and the impact it is making economically and intellectually.

In response to Regent inquiry, Provost Abdallah stated that online education accounts for 10-12% of the University's credit hours. ASU is a great model to follow for online education as they made a concerted effort to target online education and currently receive \$50 million in revenues from it. CSU has done a different model, but it is not as successful. Online education will be a major focus for UNM in the coming years to help increase the revenues and fulfill the main mission of educating the citizens of the state and producing knowledge for the country and world. Students are currently able to take online courses and are made aware that they are being offered, but there is an extra fee of \$100 for online delivery.

Regent Fortner agrees with the need to grow online education and believes students are aware that these courses are being offered.

Provost Abdallah stated there are efforts to keep students on track to graduate. Most students graduate in 5 years due to the length and credit hour requirements for most degree programs. This will be the first year that UNM will no longer offer remedial courses and instead offer credit-bearing courses. The University needs other sources of revenue, and administration is looking at online education and other sources in order to deliver on the current model of education.

Update on Global Education and International Student Enrollment Initiatives

MaryAnne Saunders presented the item. Nearly all academic institutions world-wide are increasing their international footprints. Saunders presented the concept of comprehensive internationalization and discussed a variety of ways UNM is expanding its international engagement, both in terms of bringing more international students to campus and in supporting UNM students studying abroad. Saunders presented an analysis of Fall 2012 through the present. In the 2014-15 school year, UNM had 1,339 international students from 97 different countries. This has surpassed the UNM 2020 goal for Q1 2015. The University has increased its international programming by 26.23% and the number of students studying in CELAC (Center for English Language and American Culture) by 68.4%, increased the number of students studying abroad by 34%, and has improved UNM's global relationship management. Saunders highlighted the important role of faculty in recruiting students from abroad and discussed balancing an increase in international students without becoming too dependent on any one population of students. CELAC is a key pipeline for having more international students enroll in degree programs.

Education abroad is becoming more important in an internationalized world, and it is a competitive recruitment advantage to offer robust study abroad programs. UNM has over 500 programs in over 50 countries that students can enroll in, including over 50 programs led by faculty. The Global Education Office provides enrollment and risk management for the faculty led programs. Saunders outlined the substantial increases in both international student enrollment at UNM and increased participation of UNM students in study abroad programs. She then addressed the myriad benefits to students that come from the experience of studying abroad and highlighted the positive impacts of engaging with international students, for students here on UNM campus, and outlined several programs that UNM engages in which connect international students with local students. Saunders addressed the University's efforts to continue to increase the number of international students. These will include working with government sponsored scholarships, direct outreach recruitment, an updated marketing strategy, creating more short term programs for tuition paying international students, as well as specific collaborations to create programs between UNM and international universities.

Regent Hosmer commended Dr. Saunders for building the foundation for improving UNM's global education work, both overseas and in New Mexico.

HEALTH SCIENCE CENTER BOARD OF DIRECTORS

Approval of the UNM Hospitals Contract with Hill-Rom

Steve McKernan presented the item. The contract with Hill-Rom is for additional hospital beds that are more effective than those currently used and will replace current equipment. The cost is approximately \$3.7 million.

The motion to approve the UNM Hospitals Contract with Hill-Rom passed by unanimous vote with a quorum of Regents present and voting (1st Doughty; 2nd Koch).

Approval of UNM Hospitals Property Disposition

Steve McKernan presented the item and outlined the \$2.7 million in surplus property up for disposition with a current book value of around \$70K. These are worn out, non-functional items.

The motion to approve the UNM Hospitals Property Disposition passed by unanimous vote with a quorum of Regents present and voting (1st Doughty; 2nd Koch).

Chancellor's Report

Chancellor Paul Roth provided a report to the Board and welcomed the additional two Regents to the HSC Board of Directors and extended a welcome and congratulations to new Student Regent Ryan Berryman. Dr. Roth introduced Tom Pollard who is the new HSC Student Council President. Mr. Pollard graduated from high school in Santa Fe, NM, and attended the University of Washington receiving a Bachelor's of Science in Biology. He returned to New Mexico for Medical School and will begin his second year in the Fall. In Spring 2015, the HSC graduated 40 Native American students who will receive degrees, 9 MDs, 5 Pharmacy Graduates, and 26 from other programs such as Nursing and the Allied Health Programs, which is a record number.

A brief update was provided on data for the Hospital census. The HSC Chief Medical Officer obtained averages from the last 6 months, which have been 94%. The average in the United States is somewhere around 75%, and if that percentage goes above 85% there runs the risk of running into problems with efficiencies, patient safety, quality concerns, and being able to handle surges during the course of the day. The University Hospital has been averaging 94% and on days with surges, the hospital has over 100% admitted patients, patients waiting in ER's, recovery rooms, and so on. On average there are 17 patients each day in the Emergency Department who have been admitted and are waiting on beds. The University has accepted 573 transfers of high care patients with very high complexity from Presbyterian, Lovelace, and the VA Hospital. In addition, 1700 patients have been accepted from other hospitals around New Mexico with similar high complex care. Unfortunately, the University Hospital has not been able to accept 450 patients in the last 6 months due to having no beds, so those patients would either remain in their community and not have those types of services provided to them, or they are transferred out of state.

Chancellor Roth asked for Dr. Richard Larson to provide an update to the Board on compliance inspections and accreditations.

Dr. Richard Larson, Executive Vice Chancellor and Vice President for Research, has been requested to come before the Board more frequently to provide updated related to research operations as well as academic activities at the HSC. Dr. Larson stated the HSC research mission is on track for another record funding year and anticipates it around \$160 million by the end of the month, which is the eleventh year of continual growth at the HSC. There is an effort underway to bring high school students on campus at UNM to encourage them to go into STEM-H careers. Under the leadership of Dr. Brian Gibbs, Associate Vice Chancellor for Diversity, 900 high school students will come to campus for an experience designed to encourage them into different STEM-H careers, 90% of them are from outside Bernalillo County and from underrepresented minorities. The students will be staying in dorms around Johnson Gym.

Dr. Larson provided an update on UNM Health Sciences Center Research Compliance Inspections and Accreditations. Research compliance is a topic that is not heard of often but is critical for a research operation to function. It does occur that academic health centers have their research occasionally stopped if it is not done properly. It is much more demanding than what you would typically see at a University. A pie graph was presented which displayed the various inspections and accreditations the HSC

must complete each year to keep the research mission going. There were 35 different agencies listed, primarily federal agencies, some state agencies, that inspect anywhere from every quarter to every couple of years. There are two accreditations that the UNM HSC must maintain. First, the AALAC International is an accreditation in animal care and welfare. The AALAC is the highest standard you can maintain in animal care and welfare and there are a couple thousand universities and other institutes around the world that are accredited by AALAC. The HSC has done so well the last 10 years that the AALAC accreditation has just given the HSC Emeritus Status this year, which only 12 universities have. In practical terms, they will come by less often to inspect, but it also means they have issued a formal commendation letters related to seven elements of our program. This is driven by the Veterinarian Kevin O'Hare who also operates as the veterinarian for animal compliance on Main Campus. Second, the AAHRPP accreditation is the highest standard of accreditation you can maintain for human participant research. It insures that your institution assures all rights to a participant in a research study and meeting all of those standards, which many are above federal requirements. The HSC was the sixth medical school in the country to receive this accreditation 10 years ago, now most medical schools in the country maintain that accreditation. Dr. Larson reviewed the different units of inspection the HSC has had. When an inspection team comes, they note findings rather than reporting an institution did a good job. The terminology the agencies use to report a positive result is 'no findings' or 'no deficiencies.'

Comments from Regents' Advisors

Texanna Martin, GPSA President, introduced herself to the Board and welcomed newly appointed Student Regent Ryan Berryman. Martin is a candidate for an MPA and has been a life-long New Mexico resident. She began her career at UNM at age 6, participating in a remedial program through the College of Education. Since then she has been passionate about UNM and graduate students. President Martin provided an update on current GPSA initiatives and events. GPSA has recently joined the National Association for Graduate and Professional Students and will be working on different topics with other Universities. Student Fee Review Board (SFRB) preparations have begun. GPSA has raised \$8K to help graduate students to summer school is currently reviewing applications for summer scholarships to be handed out in June. GPSA also offers grants and scholarships, which provide funding to graduate students for their research and professional development, applications open June 20th.

Jenna Hagengruber, ASUNM President, introduced herself to the Board and welcomed newly appointed Student Regent Ryan Berryman. Hagengruber is a senior at UNM and a double major in English and Philosophy with a minor in Honors. She has been an RA, chartered LoboThon, involved in Greek Life and served ASUNM as a senator, chair, and Vice President. President Hagengruber introduced current ASUNM Vice President, Alex Cervantes, a BA/MD Senior who has been involved in ASUNM as a senator and director.

Carl Alongi, Chair, UNM Foundation Board of Trustees, stated that this would be his final report for his two-year term as the Chair of the UNM Foundation Board of Trustees. Michelle Coons is the incoming Chair of the Foundation's Board. The University of New Mexico launched the Changing Worlds Campaign for 2020 in 2006. Since then, and with extra impetus provided by President Frank, nearly 65,291 generous donors have made this the largest campaign in UNM history with more than \$735 million in gifts in support of scholarships, patient care, research, and more. Fundraising highlights for the quarter were discussed and include a \$120K gift received by the School of Medicine, \$205K for the HSC Project Echo, \$900K for the School of Medicine's Bacterial Overgrowth Research, \$312K for the Robert Wood Johnson Center for Health Policy, \$537K for General Scholarships, \$1.5 million for Women STEM Faculty, and \$2.3 million for Army ROTC. The UNM Cancer Center secured a gift of \$1 million, which will be used to create a professorship and lecture series. These were all great gifts for the University of New Mexico and would not have occurred without the wonderful work that is done by the development team, President Frank, and the rest of the staff at the UNM Foundation. As of March 31, the Consolidated Investment Fund had a market value of \$408 million; the Woodward Endowment a market value of \$46 million; the Winrock Endowment a market value of \$29.7 million; the Regents' Endowment a market value of \$29 million; and the Mesa Del Sol Addition had a market value of \$6.7 million. The UNM Foundation budget is on target and is expected to have a surplus balance of \$109K at the end of June 2015. Mr. Alongi thanked the Board

for their support and courtesy, as it has been a pleasure to serve the UNM Foundation as Chair for the past two years.

President Frank thanked Mr. Alongi for his services to the UNM Foundation and stated that he has done a fantastic job as Chair.

Carol Stephens, Retiree Association President, introduced herself and welcomed newly appointed Student Regent Ryan Berryman to the Board. President Stephens worked at the University for 27 years as Director of the Policy Office and is a retired CPA. The past Retiree Association President, Bill Miller, recently returned from Ghana where he served as an unpaid consultant for Green World Health Net on a project working to prevent childhood death from Malaria. The trip was funded by the S.C. Johnson Corporation. The Director of Green World is a recipient of the Paul Rey Prize, which is a UNM sponsored award, and Bill will be going back to Ghana as they complete this critical project. UNM Retirees volunteer their time helping the UNM community. They also volunteer in their local communities for organizations such as the NM Coalition Against Domestic Violence, the Juvenile Diabetes Research Foundation, NM School for the Blind, Off Center Art, League of Women Voters, the ABQ Bio Park, the Humane Association, and many other organizations throughout the City and State. In March, the Retiree Association sponsored a healthcare workshop, which was attended by over 100 people. The keynote speaker was Dr. David Sklor, an Emeriti Distinguished Professor of Emergency Medicine at UNM. President Stephens praised Bernadette Jaramillo-Peck, Staff Support for Retiree Association, for her exemplary work. The five new Retiree Association Board members were identified and include Melanie Baise, Leslie Easom, Richard Mertz, Donna Smith, and Peter Winograd.

Fran Perea, Parent Association Secretary, provided an update on current initiatives and events. The Parent Association is thankful for support provided by the Board of Regents and Provost Abdallah to fulfill its mission. The mission continues to focus on promoting student success by engaging and educating parents and family members to play an active and supportive role in their student's education. The Parent Association provides a forum for information that is beneficial in helping them understand and access vital services available at UNM to help students succeed. Parent Day was held at the Pit on February 21 during the football game against UNLV, and raised \$1,245 for scholarships. Last semester, 9 scholarships were awarded in the Spring, and another 10 will be awarded in the Fall. The annual golf tournament will be October 3 and the funds raised will go to scholarships. Family Weekend will be on November 7.

Crystal Davis, Staff Council President, introduced herself to the Board and works as the Department Administrator for Africana Studies on Main Campus. UNM Staff Appreciation month was extended to include events throughout the year. Instead of a Staff Appreciation Picnic being held off campus, a luncheon free to staff was held at the UNM SUB during lunch hours and was attended by almost 2,000 employees, including HSC. President Davis discussed the staff engagement survey, which had a participation rate of 46%. The survey can be found on the University President's website and it was encouraged that all read it.

Pamela Pyle, Faculty Senate President, provided an update to the Board on current initiatives and events with the Faculty Senate. President Pyle stated that the Faculty Senate does not meet during the summer and spoke to the perception faculty do not work during the summer. While not working during the summer is a luxury, it is what is needed to create the space for thoughts, ideas, and creativity, which is then shared with students. The academic environment itself is a necessary luxury to better the minds and imagination of people everywhere. The contributions that come from academic basis are innumerable and qualitatively immeasurable. The space to create these ideas, which are inherent in academic life, make this an almost sacrosanct atmosphere. In answer to the question, "what do faculty do during the summer," faculty do a myriad of things, which include writing papers, books, music, giving lectures here and abroad, designing houses and commercial structures, delving into scientific research, on archeological digs, and leading workshops. All sorts of activities are happening to inform our teaching and create new opportunities as well. If campus seems a bit quiet, there is a sense of percolation, the work being done by our faculty on and off campus is now simmering to the surface and will contribute to the constant vitality of the University.

PUBLIC COMMENT (there were no comments)

VOTE TO CLOSE THE MEETING AND PROCEED IN EXECUTIVE SESSION

The motion to close the meeting and proceed in executive session passed by unanimous vote (1st Lee; 2nd Hosmer). The meeting closed at 12:04 pm.

Executive Session-Cherry Silver Room

1. Discussion and determination where appropriate of the purchase, acquisition or disposal of real property pursuant to Section 10-15-1.H(8), NMSA (1978)
2. Discussion and determination where appropriate of threatened or pending litigation pursuant to Section 10-15-1.H(7), NMSA (1978)
3. Discussion and determination where appropriate of limited personnel matters pursuant to Section 10-15-1.H(2), NMSA (1978)

Vote to re-open the meeting and certification that only those matters described in Agenda Items VIII were discussed in Closed Session and if necessary, final action with regard to those matters will be taken in Open Session.

The motion to re-open the meeting and certification that only those matters described in the executive session agenda were discussed in closed session passed by unanimous vote (1st Lee; 2nd Hosmer).

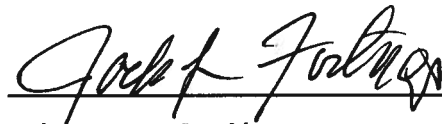
The meeting opened at 12:53 pm.

VOTE TO ADJOURN

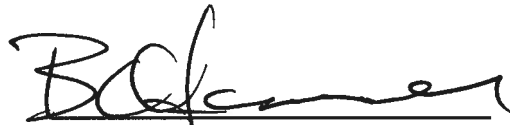
The motion to adjourn the meeting passed by unanimous vote (1st Lee; 2nd Quillen). The meeting adjourned at 12:54 pm.

Approved:

Attest:



Jack L. Fortner, President



Bradley C. Hosmer, Secretary/Treasurer