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02-07-2017 HSC Committee Meeting Minutes

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Meeting Minutes
UNM Health Sciences Center Committee
February 7, 2017

UNM Health Sciences Center Committee (the "HSCC") members present:

Marron Lee, Chair

Tom Clifford, Vice Chair

Rob Doughty, III

Chair Lee called the meeting of the HSC Committee to order at 8:40 a.m. and confirmed that a quorum was present.

Approval of Agenda

A motion was made to adopt the agenda. The motion was seconded. The motion passed with a vote of 3-0-0.

Approval of Minutes of Prior Meeting

A motion was made to approve the minutes of the January 10, 2017 meeting of the HSC Committee. The motion was seconded. The motion passed with a vote of 3-0-0.

Comments from Committee Members

There were no comments from committee members.

Chancellor's Administrative Report

Chancellor Roth's administrative report was a review of his 2015 presentation slides to the Regents regarding a replacement hospital. He added that the HSC has already engaged an architectural firm to complete the first phase of planning for modern medical facility with tentative plans to bring the first phase to the HSC Committee in April or May 2017. The planners will provide information such as the scope of the project, the size of the first phase, and a potential site. Discussion included a request for possible scenarios on restructuring Medicaid, unknown factors, and the impact regarding the reimbursement issue as well as demand, the future of ACA, impacts to the State, the complexity of the potential scenarios based on the four different managed care organizations in the State, and discussions with bond counsel. Dr. Roth continued his presentation with a slides from his 2015 presentation that depicted the UNM Hospital building as it was in 2015, a scenario of the UNM Hospital in the future (included was information on adult beds, psychiatric beds, pediatric beds, the flow of patients, post-acute care and facilities), number of diverted patients from UNM Hospital by referring facility in 2016, UNM Hospital Emergency Department wait hours for a bed, and UNM Hospital average occupancy in adult licensed beds. Dr. Roth explained how current hospital functions

with current number of licensed beds, diverts, capacity, psychiatric beds and age of the current bldg., needs of psychiatric patients, managing patients with severe behavioral health issues, appropriate comprehensive intermediate level of care needs, the issue with rehabilitation facilities not accepting our patients in 2015, review of current process of patients at our hospital, establishment of a Call Center, new relationships with partner hospitals, Genesis and addressing psychiatric needs, skilled nursing facility for geriatric care, depression in geriatric patients, planned for a larger replacement hospital (360 beds, 48 psychiatric beds), multiple initiatives that have been done to increase efficiency, new facility with modern capacity, code purple days, Emergency Room as a “holding tank” for patients until a bed is available, why Code Purple days have been reduced, number of diverted patients, critical care hospital access, underserved urban areas, average occupancy in adult licensed beds, addressing operational issues and possible improvements, the ongoing need for an adult replacement hospital to meet the full needs of our state, age of current facility, etc. Discussions included tribal patients, patient choice, number of patients admitted and number of patients diverted to UNM Hospitals, number of patients diverted by UNM Hospitals to other facilities, needs of rural hospitals to divert patients to UNM Hospitals, hospital associations collaboration on statewide issues, occupancy rates, optimization of hospital, explanation of hospital bed units, meeting an acceptable standard of accepting patients and benchmark to discern if UNM Hospitals are at full capacity, number of patients going out of state for care and the impact to the State as a result. Dr. Roth ended his presentation noting that the planners will present data and analysis on the needed size of a new hospital at an upcoming HSC Committee meeting. It was recommended that Dr. Mauricio Tohen present an overview on psychiatric and behavioral needs at a future HSC Committee meeting. A recommendation was made that Dr. Martha McGrew present at a future HSC Committee meeting on the HSC’s engagement with community and students.

UNM Health System Update

Mr. Steve McKernan opened by providing information on statistics and finances (activity levels, total work RVUs; revenues, expenses, and national standards on patient capacity; finances currently stable; good progress on improving number of patients treated and organizational efficiencies, etc. A question was raised on reasons for improvement in cash year over year with response highlighting liabilities, the increase in accounts payable and resulting timing issues on cash flow. Questions were asked on the average wait hours for a bed, national standards, and a request was made for a snapshot showing before-and-after on uncompensated and charity care. Discussion on uncompensated care and financial assistance policy, bond ratings, applicable policies, etc. Request for a “snapshot” before and after the expansion to see what has happened to both charity care and uncompensated care components.

Public Comment

There was no public comment.

Action Items

Request for the Approval of the UNM Hospitals Equipment Disposition

Mr. McKernan provided a brief background on the UNM Hospitals equipment disposition list. No discussion. A motion was made to approve the UNM Hospitals Equipment Disposition. The motion was seconded. The motion passed with a vote of 3-0-0.

Information Items

HSC Financial Update

Ms. Ava Lovell provided an update of the HSC Financial status that included Financial Statement for the Health Sciences Center, tuition, total revenues, expenses, explanation on transfers, unrestricted research, operations, clinical operations. Dr. Roth commented on the historical data related to the first six months of the year versus the last six months; revenues are always more favorable the last six months of the year. Ms. Lovell continued with highlighting budget projections, I&G use of balances, plant funds, etc. Discussion included a request for data on variations from last year's budget versus percentage of current year's budget; request for clarification on budget and LFC's recommendations. Dr. Roth answered that, in his discussions with President Abdallah and their visits with staff of the LFC (suggestion that they could cut more of the I&G budget than the average for Higher Ed but gave them clarification that the Hospital funds have restrictions.) Dr. Roth noted that he continues to have discussions with Mr. Harris and the Senate Finance Committee and House Appropriations and Finance Committee to provide them with further clarification with positive responses. Discussion was held on RSPs and I&G appropriations and budget projections; state's financial dilemma. Ms. Lovell was asked to provide a presentation on the process of developing the HSC budget.

HSC Strategic Plan Update

Dr. Richard Larson provided highlights of the HSC Strategic Plan that included achievements in Education such as success of admissions to the College of Population Health, Domenici Center Phase III topping ceremony, research accomplishments, and a record number of startup companies. Items listed as "red" on stoplight report are faculty salaries, and severe patient harm events. Discussion was held on harm events and what practices are in place to reduce them, a baseline, and an explanation on how to understand the graphs in the stoplight document. The finalized FY2018 HSC Strategic Plan will be presented in the next couple of months. Discussion on the Report which is aligned with the President's plan.

Update on Healthy Neighborhoods - Albuquerque

Dr. Richard Larson provided background on the Healthy Neighborhoods Albuquerque initiative. Discussion on social determinants (*i.e.*, the quality of public schools, level of poverty of a community directly impacts the overall health of the community) and health choices, setting baselines, collaboration of anchor institutions to buy locally and hire locally (support local businesses), anchor institutions identified, Democracy Collaborative, scope and phased-in approach. Discussion data, social parameters and main campus' participation in Healthy Neighborhoods. Dr. Larson presented on the hiring pipeline and goals. Discussion on already-existing programs at UNM Hospitals and main campus, etc.

Minutes of the Carrie Tingley Hospital Advisory Board and the UNM Sandoval Regional Medical Center, Inc. Board of Trustees Meetings

Regent Lee highlighted the Minutes of the Carrie Tingley Hospital Advisory Board November 28, 2016 meeting and the UNM Sandoval Regional Medical Center, Inc. Board of Directors December 21, 2016 meeting included in the agenda. No discussion.

Executive Session

No executive session was held.


Adjournment

A motion was made to adjourn the meeting. The motion was seconded. The motion passed with a vote of 3-0-0.

Approval of Minutes:



Marron Lee, Chair, HSC Committee



Date