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Minutes of 08/16/2016 HSC Committee Mtg

Patrice Martin

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Meeting Minutes
UNM Health Sciences Center Committee
August 16, 2016

UNM Health Sciences Center Committee (the “HSCC”) members present:
Marron Lee, Chair
Tom Clifford, Vice Chair
Robert Doughty, III

Chair Lee called the meeting of the HSC Committee to order at approximately 9:15 a.m. and determined that a quorum was present.

Approval of Agenda

A motion was made to adopt the agenda. The motion was seconded. The motion passed with a vote of 3-0-0.

Approval of Minutes of Prior Meeting

A motion was made to approve the minutes of the June 7, 2016 meeting of the HSC Committee. The motion was seconded. The motion passed with a vote of 2-0-1 with Regent Clifford recusing himself from the vote.

Comments from Committee Members

There were no comments from Committee Members.

Chancellor’s Administrative Report

Due to time constraints, no Chancellor’s Administrative Report was given at this meeting.

UNM Health System Update

Mr. Steve McKernan noted that the Health System Report was included in the agenda packet for review and that Dr. Mike Richards would provide the requested information on three agenda items that were mentioned at the June 2016 meeting. Discussion included a definition on the Operational Improvement Initiatives term “hard wiring processes” – in the health care industry when the term “hard wiring” is used it refers to the implementation of a change and in the next few years that change became the norm. And, a definition of “Code Purple Days” in the chart on Emergency Department Wait Times for a Bed – defined as when the UNM Hospital has more than 25 patients

in the Emergency Room who have admission orders for a bed but no bed is available as a licensed in-patient bed. A request was made that, on many of the charts provided, there would be included a seasonal adjustment to see fluctuation in admissions.

Dr. Mike Richards addressed the three specific Health System questions.

1) Length of Stay Initiatives. Information provided included FY16 Length of Stay actual performance and significant progress since the first of the year, year-over-year performance, the absolute Length of Stay target, the attempt to transfer low acuity patients to both SRMC and other community hospitals, and Length of Stay Index. Discussion was held on the expected Length of Stay and that it is based on a national average; CMS scoring, patient transfers and difficulty in tracking those patients; harm scores; readmission rates and CMS methodology in calculating readmissions; effect of admissions from rural New Mexico and difficulty with tracking those patients; national discussions through the Association of Academic Medical Colleges and other national organizations. Dr. Richards continued his presentation with information on Length of Stay Index, improvements and progress made on Length of Stay, establishing a metric on all new initiatives, and dashboard.

2) Patient Wait Times for Clinics and Primary Care/Specialty Appointments. Dr. Mike Gomez presented an update that included information on historical clinic wait times, largest wait time generators/solutions, change in annual clinic volumes, access, and continued efforts. Discussion included request for backup data.

3) Update on Modern Medical Facility. Dr. Mike Richards presented a project summary, workgroup activity, HDR questions, UNM Hospitals Planning Project Timeline, and project communication mechanism (web-based) for access to materials from work groups. Discussion on peer institutions who share the same Health System challenges and best practices.

Public Comment

Three individuals provided public comment regarding the "Disposition of Tissue" agenda item.

Action Items

Request for the Approval of the UNM Hospitals Disposition of Fixed Assets

Mr. Steve McKernan provided background on the UNM Hospitals disposition of fixed assets. No discussion. A motion was made to approve the UNM Hospitals Disposition of Fixed Assets. The motion was seconded. The motion passed with a vote of 3-0-0.

Information Items

HSC Financial Update

Ms. Ava Lovell provided a brief HSC financial report (through May 31; preliminary update for Year End) that included information on Instruction and General (I&G), Research, Public Service, Student Aid (favorable balance), Student Activities, Sponsored Programs, Clinical Operations (UNM Hospitals and all clinical operations of the School of Medicine), and at end of June ended up at approximately \$17 million favorable (preliminary). Discussion was held on Clinical Operations and request for the detail report that itemizes Other Expenses.

Follow-Up Regarding Mental Health and Community Partners

Dr. Richard Larson introduced this agenda item for an overview of the spectrum of behavioral and mental health, research, care and education, how the Health Sciences Center organizes research to improve community advisement and to address many of the research issues, clinical and rural care and how the institution is educating communities related to activities in mental health care and seeking their input, and an overview providing the volume of mental health care provided.

Dr. Bill Shuttleworth provided a brief overview on the Brain & Behavioral Health Institute (BBHI) – developmental disorders, neurodegenerative disorders, strokes, behavioral health disorders, mental health, depression, anxiety, etc.; guiding principle, objectives, use of a model similar to the UNM Cancer Center to provide an integrated home for research, education and coordinated clinical care, working with community partners to develop BBHI, and examples of progress.

Dr. Gary Rosenberg provided information on the newly established UNM Memory and Aging Center (UNM-MAC) (formed within the BBHI) that included background on this center that cares for a large population of cognitively impaired individuals in New Mexico, the goal to provide comprehensive clinical care to a large number of patients, bringing them into clinical trials, etc., the only Center in the U.S. Southwest for Alzheimer's disease and vascular dementia, research at UNM-MAC.

Dr. Caroline Bonham presented on Community Behavioral Health. Her presentation included information on the Division of Community Behavioral Health, health disparities in New Mexico, review of clinical activities around the state, research projects, and educational initiatives. She noted a priority is to hire community members across New Mexico who can work on research projects within communities; currently 35 active projects, establishment of a medical home for individuals with serious mental illnesses and coordinated treatment; provide specialized PTSD treatment, etc.

Dr. Mauricio Tohen presented on Behavioral Health Services, Addiction & Substance Abuse Program (ASAP), education to treat the mentally ill in New Mexico, research priorities are the major needs, *i.e.*, rural psychiatry and addiction, clinical care and a focus on the most vulnerable populations, and a major mission of community engagement. He focused on addictions and ASAP's comprehensive care for psychotherapy, pharmacology, and primary care. He mentioned the concern that ASAP does

not provide enough services – the need is major – intake has increased by 300% in the last year; ASAP goal is that in one month the waiting list will be zero; serving the most vulnerable or those that suffer a dual diagnosis, pregnant patients. It is key to work in the community. ASAP is part of a system of care with a major partner in Bernalillo County; synergy is important. He ended with highlighting the services ASAP provides.

Dr. Larson closed these updates and highlighted that when he speaks of “leveraging clinical educational and research activities” that these presentations represent a good example of such an instance where all three missions interplay. Discussion included budget reporting, tracking expenditures of programs, Bernalillo County voters and Gross Receipts Tax status, Mill Levy, etc.

Update: Programs Accreditation Status

Dr. Betty Chang presented a summary on the 54 residency programs that included information on the 46 that are fully accredited with no citations, new accreditation system implemented, update on Dermatology where the doors were closed on June 30, 2016 and all residents have been placed elsewhere, multidisciplinary Pain Program; programs with continued full accreditation but with citations, *i.e.*, Neurosurgery, Preventive Medicine, and Surgery; two programs on continued accreditation with warning of one to three citations, etc. Dr. Roth spoke on clinical services and the national search for a new chair for the Department of Dermatology; addressing coverage for patient care; plan to wait two years and reapply for accreditation. Discussion included information on citations, definition of what a citation is, LCME, our citations are within expected range, plans for a new Dermatology Department, difficulties in hiring faculty, accrediting body, definition of “citation,” etc. The HSC Committee requested Dr. Chang to provide the HSC Committee with the ACGME Annual Report on accreditations.

Disposition of Tissue

At the request of the HSC Committee, Dr. Richard Larson provided a report on the disposition of fetal remains, federal rules and regulations on handling remains, and patient consent to the release of fetal remains. The HSC has no inventory of fetal tissue. Utilization of tissue over the last year was discussed. No tissue is used from UNM Hospitals for research or is provided to other universities. The HSC Committee requested a check on the increase or decrease in utilization over the last three years.

Executive Session

A motion was made for the HSCC to convene in executive session for the reasons specified in the published agenda. The motion was seconded. The motion passed with a vote of 3-0-0 in favor.

Following the executive session, a motion was made to reconvene in open session and a certification that only those matters described in agenda item X were discussed in executive session. The motion was seconded. The motion passed with a vote of 3-0-0 in favor.

Adjournment

A motion was made to adjourn the meeting. The motion was seconded. The motion passed with a vote of 3-0-0 in favor.

Approval of Minutes:

Marron Lee
Marron Lee, Chair, HSC Committee

9.6.03
Date