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Minutes of 10/02/2015 HSC Board of Directors Mtg

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**Minutes of the Meeting of the
UNM Health Sciences Center Board of Directors
October 2, 2015**

UNM Health Sciences Center Board of Directors (the "Board") members present: Robert Doughty, III, Chair, Jack Fortner, Vice Chair, Marron Lee, James Koch, Ryan Berryman, Ann Rhoades, Mel Eaves.

Board members not present: Deborah Johnson

UNM Leadership present: Bob Frank, PhD

UNM HSC Leadership present: Paul Roth, MD, MS, Chancellor for Health Sciences, and additional members of the Health System and Health Sciences Center leadership

Others present: members of the UNM faculty and staff

Chair Robert Doughty called the meeting of the Board to order at 9:20 a.m. The Chair announced that a quorum of the members of the Board was present. The Chair announced that flu vaccines were available in the lobby, provided by the UNM Hospitals.

Approval of Agenda

A motion was made to approve the agenda. The motion was seconded. The motion passed with a vote of 7-0-0.

Approval of Minutes of Prior Meeting

A motion was made to approve the minutes of the September 4, 2015 meeting of the Board. The motion was seconded. There was no discussion. The motion passed with a vote of 7-0-0.

Comments from Directors

There were no Director comments.

Chancellor's Administrative Report

Dr. Paul Roth announced that Dr. Mike Richards has been invited to serve on the Presbyterian Hospital Plan Board, that it had been reviewed with and supported by President Frank. He noted that this is an example of major efforts to partner with other hospitals and that discussions with Lovelace are under way as well. Dr. Roth gave an overview of this year's Health Care Work Force Report to the Legislature.

He added that several years ago responsibility for this report shifted from the Department of Health to the Health Sciences Center (HSC). This report provides an analysis of data that studies all health professions in New Mexico to determine how many active providers there are and to calculate needs. This year the work force looked at eight professions: Primary Care, Nurse Practitioners, OB/GYN, General Surgeons, Psychiatrists, Physician Assistants, Dentists and Pharmacists. As predicted there are significant shortages, and there are unique problems for the State of New Mexico in the dramatic maldistribution of the state's health professionals. Dr. Richard Larson added that a surprising finding this year was that New Mexico has the oldest average age for physicians (average age of 54). Dr. Roth added that with the ACA, we demonstrated at least a 10% increase in average demand across every county in the state which compounds the need for more health professionals. He announced that the CDC came to campus to inspect our Level Three laboratories and the HSC scored very high on that evaluation. He announced that the College of Nursing is celebrating its 60th anniversary this year and the College of Pharmacy is celebrating its 70th anniversary. The Governor and Mayor have proclaimed that the month of October to be American Pharmacists' Month and Dr. Roth added that Gabriela Cabanilla, a PharmD student, made the initiative of drafting the proclamation. Dr. Roth announced that the Office of the Medical Investigator (OMI) Board of Directors met a few weeks ago and is asking the HSC increase the legislative request for funding of OMI utilities in the amount of \$451,000; an action item will be brought forward in November. Dr. Roth continued that the UNM School of Medicine reunion is underway for the Classes of 1970 through 2010. He ended his report announcing that the HSC will have a tent at the Balloon Fiesta Park and that flu shots are available today.

Dr. Roth presented on the HSC Master Facilities Plan (MFP), stating that a draft of the MFP had been distributed widely, meetings have been held with a wide range of individuals for input and comments, and that the draft will be posted on the web page in an effort to gain broad input from the general public on a replacement hospital. Information he provided included an overview, educational mission, research enterprise (expected growth of approximately 20% over next 10 years), clinical care and associated projections on demands, administration and infrastructure, priorities, financial overview, and district maps; why facilities matter to New Mexico, top priorities that include an adult acute care and behavioral health replacement facility, buildout at UNM West, 5-6 new clinics throughout the community, to form public-private partnerships to build new post-acute care facilities, and the backfill and repurpose other facilities. Dr. Roth noted that there was awareness that the HSC will need to partner with other community entities in order to address the full continuum of health care for all patients. He said there is a very rapidly growing and successful research program in Neurosciences that is housed in the Brain and Behavioral Health Institute physically located in Domenici Hall. It is expected that in the next few years there will be a need to add another wing to that research facility. Dr. Roth then presented a north campus map and pointed out the Galles property at the intersection of Lomas and University. He continued that the land is owned by the Sandia Foundation, that the lease for the property ends in 2017, and that the HSC would like to either purchase this property or to enter into a long-term lease agreement of that land in order to complete the full concept associated with the HSC

Master Facility Plan. Directors' discussions included Regent affiliation on the Sandia Foundation Board, Dr. Roth's discussions with President Frank and Mr. Harris regarding the likelihood of the engagement of conversations with Sandia about this purchase or lease arrangement, Directors' belief that Sandia Foundation wanted to trade the Galles property for vacant land on Lomas and Lobo Development's rejection of this trade, that the Regents' Finance & Facilities Committee past consideration of such a trade that resulted as not a viable option for the University, the potential of existing ground contamination of the Galles land, that dedication to UNM by the Sandia Foundation Board has reduced in recent years, the possibility that Sandia Foundation may be placing the land up for sale, and Sandia Foundation's consideration that this land be long-term income producing. The proposal would be for a purchase of the Sandia Foundation property on the north side of Lomas, place it in the HSC inventory for future development, with the HSC developing the land north side of Lomas and that main campus develop the land on the south side of Lomas and that the result would be a business-friendly, engaged part of the community. The Directors studied the map for clarification. Dr. Roth requested approval to pursue negotiations with Sandia Foundation, working in conjunction with Dr. Frank and Mr. Harris, to attempt to acquire, either through lease or purchase, the Galles property on the north side of Lomas for the HSC. Dr. Roth clarified that the HSC Master Facility Plan remains currently in draft form and that that work is underway to arrange many meetings to receive input from a wide range of community members, meetings with the County Commission, neighborhood associations, and advocacy groups. Dr. Roth added that the tentative schedule is to bring the MFP and replacement hospital project items to the HSC Board of Directors for approval in November or December 2015. Dr. Roth showed graphics on the current lack of capacity issues at UNM Hospital for adult beds, requests for patients to be admitted from all over the state, patient access, patient processing and patient discharge barriers related to post-acute care (*i.e.*, not enough skilled nursing facilities, rehabilitation facilities, etc.) to accommodate patients. He provided data on diverted patients. Discussion of psychiatric care facilities and problems with current old facilities. He presented UNM Hospitals "tomorrow" with separate call center to streamline appropriate routing of patients, smoother transition for patients through the hospital, post-acute care, early draft plans show a new replacement hospital will be approximately 408 beds, review of current mix of patients for care only the UNM Hospitals can provide, and future anticipated shift in patient mix. Dr. Roth emphasized that statistics used (from KSA) are very conservative regarding the complexity of care for critically ill patients and the need for teams of physicians, special hospital rooms, etc. Information on patient diverts: number of transfers and diverts from Lovelace since January, number of transfers and diverts from Presbyterian, and all other transfers from New Mexico hospitals since January (turning away about 500 patients). UNM Hospital is not currently able to meet the needs of New Mexicans. Discussion on request for an outside auditing firm regarding occupancy rates; report will be available soon to verify the manner in which we derive occupancy rates. Drs. Roth and Richards presented information on the Emergency Department diverts and how this would also be tied into the proposed call center for streamlining Emergency Department patients appropriately. Discussion on what this currently means for patients, public perception, that all hospitals are having problems with

lack of beds, training of emergency personnel, patient choice for what hospital they wish to be taken to, past divert practices, communities that have “best practices,” etc.

UNM Health System (HS) Update

Dr. Mike Richards provided an update on the UNM Health System that included total patient days, total discharges, length of stay, behavioral health days, total outpatient, total surgeries, total births, total RVUs, overall HS financial status, transfers and diverts, UNM Hospitals average patients in adult licensed beds, Emergency Department wait times, etc. Ms. Ella Watt presented an overview of finances regarding replacement hospital to include project costs, assumptions, statistics, adult occupancy, pediatrics, operations, births, case mix index and adjusted patient days, income statement with debt, balance sheet with debt, cash flows with debt, debt covenants with debt, bond projections. Discussion during this update included instances of flu, equity contribution, projecting interest rates (delays have resulted in missing out on historically low interest rates), assumptions on average length of stay and projections on needs of an aging population, length of stay and CMI and consideration of complexity of patient needs, and building use and utility costs.

Public Comment

There was no public comment.

Action Items

Request for the Approval of the UNM Hospitals Contracts with Siemens Medical Solutions, USA, Inc. and Standard Insurance Company

A motion was made to approve the UNM Hospitals contracts with Siemens Medical Solutions, USA, Inc. and Standard Insurance Company. The motion was seconded. The motion passed with a vote of 7-0-0 in favor.

Request for the Approval of HSC Reserve Categorization Report Pursuant to Administrative Policies and Procedures Policy 7000

Dr. Roth commented that this will reflect how the HSC funds are obligated and restricted. A motion was made to approve the HSC Reserve Categorization Report Pursuant to Administrative Policies and Procedures Policy 7000. The motion was seconded. The motion passed with a vote of 7-0-0 in favor.

Information Items

HSC Financial Update

The decision was made not to hear a full review since only two months of data in the current Fiscal Year are available and that an in depth review is planned for the November 2015 meeting.

Regent Doughty noted that the UNM Hospitals Board of Trustees Meeting Minutes for August 28, 2015 and the SRMC Board of Directors Meeting Minutes for August 26, 2015 were included as information items. No discussion.

Executive Session

A motion was made to close the open portion of the meeting and for the Board to convene in executive session for the reasons specified in the published agenda. The motion was seconded. The motion passed with a vote of 7-0-0 in favor.

Following the executive session, a motion was made to reconvene in open session and a certification that only those matters described in agenda item X were discussed in executive session. The motion was seconded. The motion passed with a vote of 7-0-0 in favor.

Adjournment

A motion was made to adjourn the meeting. The motion was seconded. The motion passed with a vote of 7-0-0 in favor.

Minutes were prepared by Patrice Martin and finalized on October 14, 2015.

Approval of Minutes:

Regent Robert Doughty, III, Chair

Date