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Proposed HSC Governance

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Presentation to:

**Academic/Student Affairs & Research
Regents Committee**

On

“PROPOSED HSC Governance”

**John Trotter, Ph.D., Deputy Executive
Vice President, HSC**

December 1, 2010

Change in our HSC governance structure is essential to our success

- The various components of the Health Sciences Center have been **rapidly changing and growing** and will continue to grow due to the increasing population and our expanding duties to the people of the state. Our current administrative structures will not be sufficient to carry us into the future.
- Health Reform requires providers in the health care industry to be **highly integrated**. This means that our governance, administrative, and clinical structures must be adjusted to maintain balance between our research, educational and clinical missions.
- The health care delivery, education, and research components of the HSC are **functionally different** from the non-health operations of the University. It is essential that we have a governance and executive management structure in place that meet these unique requirements.



Strategic Desired Outcomes

- To create an **efficient and effective governing Board** structure comprised of 3 Regents and 4 Regent-appointed Community Members
- To create a **highly integrated**, high-performance clinical enterprise, which is efficient and cost-effective -- the “UNM Health System”
- To maintain a **balance** with respect to our educational, research, and clinical missions
- To **better serve** the people of the State of New Mexico

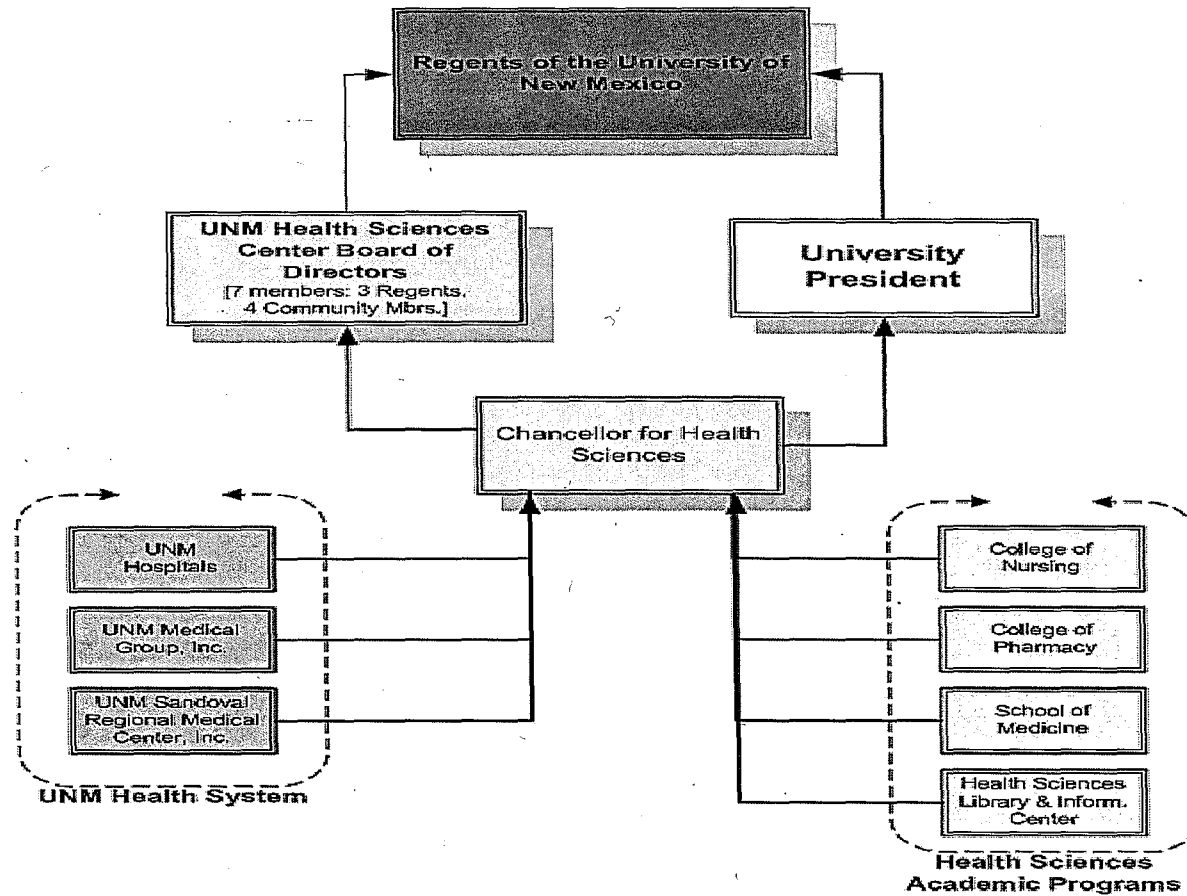


Desired Operational Outcomes

- **Maximize efficient use of Regent effort** by removing Regents from the subordinate boards, eliminating the HSC Committee, and focusing Regent oversight through a single governance mechanism – the **HSC Board of Directors**
- HSC Board that **combines the roles** of the Regents F&F, Academic and Student Affairs and HSC Committees into a single Regent-appointed Board for the HSC and UNM Health System
- **Maximize delegated authority** from the Regents to the HSC Board –
 - UNMH Board of Trustees to have “governing body” status,
 - UNM Medical Group, Inc., and UNM Sandoval Regional Medical Center, Inc. Boards of Directors to manage affairs of those corporations
 - HSC Board to set strategic parameters and goals for the “UNM Health System”
- HSC as a **distinct organization** within UNM headed by a **Chancellor** coordinating with the President



Board Structure



Role of the Chancellor for the HSC

- Will serve in the role of **chief executive officer** of HSC and UNM Health System
- **Chief academic officer** of colleges, schools, and programs at the HSC
- The Chancellor will be responsible for the operation and fiscal management of the Health Sciences Center and the UNM Health System
- The Chancellor will report to the President relating to **major strategic decisions, planning, etc.**, and will be accountable to the HSC Board and the Regents *Academic programs?*

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