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Minutes of 08/01/2014 HSC Board of Directors Mtg

Patrice Martin

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**Minutes of the Meeting of the
UNM Health Sciences Center Board of Directors
August 1, 2014
Domenici Center for Health Sciences Education Bldg., Room 3010**

UNM Health Sciences Center Board of Directors (the “Board”) members present: Suzanne Quillen, Chair, Ann Rhoades, Michael Olguin, Lt. Gen. Brad Hosmer, John “Mel” Eaves, Conrad James
Additional UNM Board of Regents present: Heidi Overton
UNM Health Sciences Center (“HSC”) Leaders present: Chancellor Paul Roth and other members of the Health System and Health Sciences Center leadership
Others present: members of the HSC faculty and staff; community members

Chair Suzanne Quillen called the meeting of the Board to order at approximately 9:35 a.m. The Chair established that a quorum of the members of the Board was present.

Approval of Agenda

A motion was made to adopt the published agenda. The motion was seconded with a request to amend the agenda to move the information item “Research Awards and Completed Research Inspections and Accreditations” up on the agenda. The motion passed, as amended, with a vote of 4-0-0. Director James had not arrived to the meeting and did not vote.

Research Awards and Completed Research Inspections and Accreditations

Dr. Larson gave an informational summary on research awards and completed research inspections and accreditations including that this year has been the ninth year in a row that that the Health Sciences Center has record research funding and that this year has been one of the most significant increases in recent years. He provided information on audits on research inspections and noted that in any given year we have up to 35 different agencies that either inspect, review, or accredit the institution for the research mission alone (statistics provided). Discussion. *Action Required: request for Dr. Larson to provide data on total and higher impact publications as a result of HSC research.*

Approval of Minutes of Prior Meeting

A motion was made to approve the minutes of the June 6, 2014 meeting of the Board. The motion was seconded. There was no discussion. The motion passed with a vote of 4-0-0.

Comments from Directors

Director Hosmer, as chair of the Governance and Nominating Committee (GNC), informed the Board that the GNC had met earlier today, and initiated a review of the governance of the HSC with changes that were made in 2010. At the next regularly scheduled Board meeting, the GNC will bring a list of recommendations.

Director Rhoades commented on the UNM School of Medicine's (SoM) 50th Anniversary events. Chair Quillen called upon Dr. Holly Buchanan to give a brief description of the SoM exhibit in the lobby of Domenici Center that provides a history of the SoM.

Chancellor's Report

Chancellor Roth's report included an overview of SoM 50th Anniversary events that have occurred and will continue to occur over this year.

Dr. Roth announced that Dr. Lee Brown, Internal Medicine, has been named the chair of the HSC Faculty Council and noted that the HSC Faculty Council is a group of HSC Faculty Senators who represent their individual colleges but approximately three years ago the HSC Faculty Council was created from the UNM Faculty Senate that would permit the HSC Faculty Senators to meet and review relevant issues that would then move forward to the UNM Faculty Senate. Dr. Roth recognized Dr. Tom Long, the outgoing Chair, of the HSC Faculty Council.

Dr. Roth recognized and thanked Ms. Mary Vosevich who is departing UNM to accept a position at the University of Kentucky after 20 years of service.

Dr. Roth then highlighted two collaborations: 1) with the vision of Dean Nancy Ridenour, the UNM College of Nursing has partnered with the San Juan Community College regarding a BS degree in Nursing; and 2) there have been successful discussions with Holy Cross Hospital in Taos and a number of collaborative programs are being developed with that institution.

UNM Health System Update Including a Sandoval Regional Medical Center, Inc. ("SRMC") Update

Mr. Steve McKernan provided an update with statistical information on HS patient days, HS discharges, and HS length of stay. He recognized Dr. Irene Agostini's leadership of the "Getting to Yes" project to

benefit patients in rural New Mexico. Discussion on how length of stay equates to quality. Mr. McKernan continued the update with statistics on HS urgent care visits, ER visits, HS operations, births at UNMH, UNMMG Work RVUs, net patient revenues, HS operating revenues, HS non-operating revenues; SRMC statistics included number of surgeries, ER visits, and Radiology diagnostic visits. The HS finances are stable, at year end going from a \$5 million loss to a \$2.5 million loss. He also noted that a big impact to the organization is the implementation of the ACA under the New Mexico Centennial Care Program, with major problems revolving around the lag of the eligibility approval of patients into Medicaid. Dr. Roth provided information on the national perspective and the difficulty to find an analogy with New Mexico and other states because there are so many variables and dynamics occurring but added that there are lessons to be learned about what seems to be working effectively and what does not. This is being tracked through national organizations and the HSC continues to study the data to discern what will work best here. A discussion was held on the importance of reserves and the differences in markets nationally versus the market environment in New Mexico. Ms. Jamie Silva-Steele, CEO and President of SRMC, provided an update on the Joint Commission survey outcomes and the budget for average daily census. The Joint Commission review occurred at the end of May 2014 and SRMC submitted action plans for direct and indirect findings with the expectation to hear from the Joint Commission soon on full accreditation. Ms. Silva-Steele added that the average budgeted daily census is running at an average of approximately 47 patients on inpatient med-surge and an average of approximately 8 – 10 for behavioral health; an uptrend on inpatient surgeries and emergency room visits are stable. Discussion was held on the exchanges, lags and anticipated losses in revenues (due to issues with Medicaid), poverty levels in New Mexico; Dr. Willman's efforts to seek comprehensive cancer center designation with the National Institutes of Health (NIH) versus a general designation.

Public Comment

Representatives from Dist. 1199 NM National Union of Hospitals and Health Care Employees provided public input regarding negotiations on UNM Hospitals wages and disparities in pay.

ACTION ITEMS

Request to Approve the UNM School of Medicine Graduates

Dean Paul Roth summarized the proposed graduates within the UNM School of Medicine programs and requested that the identified graduates be approved. A motion was made to approve the UNM School of Medicine graduates. The motion was seconded. The motion passed with a vote of 4-0-0 in favor.

Request to Approve the UNM College of Nursing Graduates

Dr. Beth Rodgers summarized the proposed graduates within the UNM College of Nursing and requested approval of the graduates. A motion was made to approve the UNM College of Nursing graduates. The motion was seconded. The motion passed with a vote of 4-0-0 in favor.

Request to Approve the UNM College of Pharmacy Graduate

Dean Lynda Welage summarized the proposed graduate within the UNM College of Pharmacy and requested approval of degree for the graduate. A motion was made to approve the UNM College of Pharmacy graduate. The motion was seconded. The motion passed with a vote of 4-0-0 in favor.

Request for Approval of the UNM Health Sciences Center 2015 Legislative Requests

Dr. Vanessa Hawker introduced Mr. Matt Munoz who accompanied her and then provided an overview of the UNM Health Sciences Center 2015 Legislative Requests (handouts distributed at the meeting). One handout showed projects being proposed to the Board for consideration and a handout of matrices and measures. Dr. Roth then summarized each item, in order of priority. Discussion was held on the UNM School of Medicine I&G request and the GME Residencies. A motion was made to approve the UNM Health Sciences Center 2015 Legislative Requests. The motion was seconded. Further discussion included suggested language for the list of priorities, lobbyists, residency slots, ways to address large issues, etc. The motion was passed with a vote of 4-0-0 in favor.

Request for Approval of the Resolutions Recommending Approval of the UNM Hospitals Contract with Cerner Corporation

Mr. Steve McKernan provided background on the request for approval of the Resolutions recommending approval of the UNM Hospitals contract with the Cerner Corporation. Discussion. A motion was made to approve the Resolutions recommending approval of the UNM Hospitals Contract with Cerner Corporation. The motion was seconded. The motion passed with a vote of 4-0-0.

INFORMATION ITEMS

UNM College of Population Health

Dr. Deborah Helitzer provided an overview of the UNM College of Population Health that included a history of the development, a definition of "population health," degree programs, public health certificates, curriculum, research possibilities, work force needs in the state, interest in collaboration and joint certificates/degrees, interprofessional opportunities, alternate paths for applicants. Discussion

included past interactions with New Mexico State University (NMSU) on possible collaborations with Population Health, political interest, and need to formulate plans for collaboration prior to submitting the HSC Legislative Request on this college; concerns with the request not including collaborations with NMSU in any way as presented; Dr. Roth mentioned his dialogue with President Frank on the President's interactions with President Carruthers and NMSU plans being delayed; that although efforts will move forward with two separate programs, they will be linked programmatically with NMSU focusing on two or three areas of emphasis and UNM would emphasize different areas (*i.e.*, MPH program), level of interest, etc.

Director James joined the meeting.

Discussion continued to include Board concerns with the value proposition for this new college that is not being met by current majors or degrees offered, fiscal responsibility, administrative overhead costs required to sustain a college; Board concerns and reconsideration over earlier approval of this item in the list of 2015 HSC legislative requests; projections on future budget and sources of future funding; decision to keep earlier vote in place; prepare for presentation to HED; budget. *Action Required: Dr. Helitzer to return with value proposition and outcomes including data on the demand and how many students go out of state to pursue these Bachelor degrees.*

Update on Reliability of Electrical Systems at Clinical Facilities

Mr. Steve McKernan introduced the topic providing background and then he introduced Ms. Rhonda Reynolds, Electrical Engineer, who presented information to the Board on the reliability of the electrical systems at the clinical facilities including sources of power, back-up generators system, procedures and training for managing power outages, and challenges with old buildings. Discussion on accreditation mandates on electrical capacity/systems, New Mexico Department of Health requirements, recent loss of power in operating room, fuel capacity and levels, frequency of testing on back-up generators, how a new hospital will be up to current standards, training in the hospital, etc.

HSC Financial Update

Ms. Ava Lovell provided a summary of the HSC financial metrics through May 31; favorable report; year-end results will be presented at the next meeting. Discussion.

UNM School of Medicine Admissions

Dr. Paul Roth introduced the topic and provided background regarding the UNM School of Medicine (SoM) admission practices. He then introduced Dr. Marlene Ballejos, Assistant Dean for SoM Admissions, who provided a presentation that included membership information on the Admissions

Committee, and the admissions process, *i.e.*, prescreening for New Mexico residency, minimum MCAT scores, required prerequisite courses, special consideration given to Native Americans, etc. Discussion was held on how applicants are screened, racial considerations, striving toward a diverse student body, number of SoM students that actually complete the program, scoring of applicants, training requirements for Admissions Committee members, etc. Dr. Ballejos continued the presentation with information on the Admissions process workflow, holistic review, contributing factors, alternate list and prioritization to break ties, etc. Discussion was held on special priority to create critical mass for Native Americans. Dr. Ballejos' presentation continued with information on interview application trends, percent of applicants by region, trend in minority applicants, statistics on entering classes, MCAT averages, matriculated students, residency status of new entrants, statistics in medically-underserved communities by physician characteristics; notification process to applicants and follow-up meetings with applicants who are denied on ways they can improve their application packet if they wish to reapply; the broad scope taken to holistically review each applicant; policy revisions made to break ties. Discussion on why Native American applicants are given priority over Hispanic applicants (belonging to a sovereign nation is considered separate from the issue of race); residency in New Mexico and retaining SoM graduating physicians in the state. Dr. Ballejos' presentation continued with information on applicants who matriculate to all programs, degrees and certificates awarded, and first employment data. Discussion was held on continued evaluation and checks on our admissions process; possibility of holding active recruitment of applicants; challenges in having to compete with institutions who, unlike the SoM, are wealthy enough to give top applicants a full scholarship; BA/MD Program successes, etc.

Review of Action Required Log

The current Action Required log was reviewed. Discussion included providing information to the Board so that they will have the ability to respond to public data and correcting wrong data that is prevalent throughout the community and state; "Hospital Compare" web site to compare local hospitals.

A motion was made to adjourn the open meeting and to convene in executive session. The motion was seconded. The motion passed with a vote of 5-0-0 in favor.

Following the executive session, a motion was made for the Board to reconvene in open session and to certify that only those matters described in agenda item X were discussed in executive session. The motion was seconded. The motion passed with a vote of 4-0-0 in favor. Director Rhoades was not in the room and did not vote.

A motion was made to adjourn the meeting. The motion was seconded. No discussion; with a vote of 4-0-0 in favor. Motion passed.

Minutes were prepared by Patrice Martin and finalized on August 8, 2014.

Approval of Minutes:

Regent Suzanne Quillen, Chair

Date

Attachment:

“Resolutions Recommending Approval for the Authorization of the Purchase of Cerner Corporation – Support and Maintenance Agreement for Software Components of the Electronic Medical Record”