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Minutes of 04/08/2013 HSC Board of Directors Mtg

Patrice Martin

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**Minutes of the Meeting of the
UNM Health Sciences Center Board of Directors
April 8, 2013
Domenici Center for Health Sciences Education Bldg., Room 3010**

Board of Directors present: Suzanne Quillen, Michael Olguin, Brad Hosmer, Mel Eaves, Conrad James

UNM Leaders present: President Bob Frank

HSC Leaders present: Chancellor Paul Roth, Executive Vice Chancellor Richard Larson and members of the HSC senior leadership

Others present: members of the faculty and staff

Regent Suzanne Quillen, Chair, called the meeting to order at approximately 1:15 p.m. and a quorum was established. She welcomed everyone to the meeting. A motion was made to adopt the agenda and to approve the Minutes of the March 1, 2013 HSC Board of Directors meeting; second; with a vote of 5-0-0 in favor. Motion passed.

Chancellor's Report

Chancellor Roth welcomed Regents Quillen and James to what was their first meeting of the HSC Board of Directors, adding his appreciation for their involvement on the Board. He announced that the HSC Budget is currently being developed and presenting it to the Regents at the Budget Summit. Dr. Roth recognized the UNM College of Nursing that has qualified to receive the 2012 Educational Benchmarking Commitment to Excellence Award, and recognized Dean Nancy Ridenour for her election to the Board of Directors at the National Organization of Nurse Practitioners. He added that the UNM HSC hosted the national Clinical and Science Translational Award Communications' meeting led by Vice Chancellor Richard Larson. He also recognized Mr. Billy Sparks, current Vice Chair for Communications Committee, who has been named the Chair of the National Committee for Communications for the CTSC's nationally, starting in June 2013. Dr. Roth announced that Dr. Cheryl Willman was honored at the 27th Anniversary Dinner for the YWCA, "Women on the Move," by receiving the La Estrella Award.

Request to Approve College of Pharmacy Degree Candidates

Dean Welage presented the Spring 2013 degree candidates. Motion was made to recommend to the UNM Board of Regents their approval of the 2013 College of Pharmacy degree candidates; second; with a vote of 5-0-0 in favor. Motion passed.

Request to Approve College of Nursing Degree Candidates

Dean Ridenour presented the Spring 2013 degree candidates. Motion was made to recommend to the UNM Board of Regents their approval of the 2013 College of Nursing degree candidates. Discussion. Motion was seconded; with a vote of 5-0-0 in favor. Motion passed.

Request to Approve School of Medicine Degree Candidates

Executive Vice Dean Williams presented the Spring 2013 degree candidates. Motion was made to recommend the UNM Board of Regents approve the 2013 School of Medicine degree candidates. Motion was made; second; with a vote of 5-0-0 in favor. Motion passed.

Request Approval of the Nomination of Mr. Manuel Cristobal to the Sandoval Regional Medical Center, Inc. Board of Directors

Dr. Paul Roth presented background on the recommendation to appoint Mr. Manuel Cristobal, a resident of Santa Ana Pueblo, to the SRMC Board as a community member to replace Mr. Dick Mason. Mr. Scot Sauder provided definitions of Classes of directors and explained make-up of the Board. Discussion. Motion was made to recommend approval to the UNM Board of Regents the approval of Mr. Manuel Cristobal to the Sandoval Regional Medical, Inc. Board of Directors; second; with a vote of 5-0-0 in favor. Motion passed.

Reports from HSC Board of Directors Committees

Finance, Audit, and Compliance Committee (FACC)

Director Michael Olguin led the presentation of the FACC items:

Request for Approval of Third Amendment to Lease of Real Property for UNMH Eye Clinic, 1600 University Blvd. Mr. Steve McKernan gave background on this item. Motion was made and seconded to recommend the UNM Board of Regents approve the Third Amendment to Lease of Real Property for UNMH Eye Clinic, 1600 University Blvd. Discussion. Vote of 5-0-0 in favor. Motion passed.

Request for Approval of Capital Project: UNM Hospitals, 1600 University Blvd. Eye Clinic Renovation. Mr. Steve McKernan gave background on this item. Discussion on eye clinic space in building and location with clarification that renovation request is of expanded space. Motion was made to recommend to the UNM Board of Regents their approval of the Capital Project: UNM Hospitals, 1600 University Blvd. Eye Clinic Renovation; second; with a vote of 5-0-0 in favor. Motion passed.

Request for Approval of Lease of Real Property: UNMH Addiction and Substance Abuse Clinic, 2600 Yale Blvd. Mr. Steve McKernan provided background on this item noting it is a seven year lease with landlord performing most of the renovations. Discussion of public access; no community opposition; a wide variety of services to be provided at this clinic, *i.e.*, physicals, counseling, etc. Motion was made to recommend to the UNM Board of Regents their approval of the lease of real property for the UNMH Addiction and Substance Abuse Clinic at 2600 Yale Blvd.; second; with a vote of 5-0-0 in favor. Motion passed.

The item "Request for Approval of Capital Project: 1650 University NE" was tabled.

UNMH Equipment Disposition. Mr. Steve McKernan presented background on this item. Motion was made to recommend to the UNM Board of Regents their approval of the UNMH Equipment Disposition; second; with a vote of 5-0-0 in favor. Motion passed.

FACC Information Items

2014 HSC Consolidated Budget. A handout was distributed and Dr. Paul Roth opened with an overview of the presentation, noting that on Slide 3 the organizational chart reviewed breakout out the Health System and academic portions; Slide 4 showed the environment to which the HSC is moving toward – all missions evolving, *i.e.*, in the area of research, rapidly advancing technology but the ability to fund many ventures has dramatically changed with sequestration, creation of other national institutes and centers and we are actively competing in an ever increasingly competitive market for limited funds. Dr. Roth discussed the concept of translational research – the idea that it is not sufficient just to go where no one has been before but to have a significant amount of relevance to the kinds of questions we ask leading to better health and well-being for the citizens of New Mexico, embodied in the HSC Clinical and Translational Science Center. Dr. Roth made note of the tremendous innovations taking place in regards to Education; Interprofessional or Team Education; Dental Education; the establishment of a Public Health Doctorate. Discussion on UNMH’s involvement, *i.e.*, UNM Care’s financial assistance program, aggressively pursuing patient enrollment. Further discussion on GME nationally and state funding for GME; Health System: ACA and Health Care Reform and value-based reimbursement, risk; risk-bearing organization; quality and patient safety, etc.; reinvent academic health: streamlined governance, LEAN (focus on students first), funds flow (revenue streams and allocating funds), seamless IT system (tracking patients, determining true cost of deliver of patient care), health equity and workforce needs. There is a need to re-engineer all systems. Dr. Richard Larson presented an overview on the HSC approach to strategic planning, as part of the UNM 2020 Strategic Plan, and how this impacts our budget process. The HSC has engaged in a process of strategic planning for at least the past decade targeting the continued improvement of performance and addressing the needs of New Mexico in a prioritized manner. The presentation also covered current HSC Strategic Planning process, HSC Mission, HSC Values Statement (accepted by faculty as a whole), HSC Goals with metrics on a dashboard. Discussion. Ms. Ava Lovell presented an overview of the Preliminary FY14 HSC Budget including revenues -- noting an approximately 2.1% increase over FY13 or \$1.56 Billion; presentation included information on total uncompensated costs for FY12 (noted that, on uncompensated care, Sandoval and Bernalillo are only counties providing mil levy funds for uncompensated care), Health System assumptions and comparative analyses, preliminary budget; revenue assumptions on UNM HSC Academic Enterprise, FY14 HSC Funding-New State Funding, expense assumptions: HSC Academic Enterprise, faculty compensation, School of Medicine faculty compensation, sources of faculty compensation, School of Medicine attrition rate, HSC FY13 1% compensation, UNM HSC Academic Enterprise FY14 Preliminary Budget, UNM HSC All Components FY14 Preliminary Budget. Discussion on reserves, dedicated funds, discretionary funds. *Action Required: Ms. Lovell will prepare a budget planning document that explains future fiscal years’ committed funds showing projected and categorized.* Further explanation from Dr. Roth on five year rolling financial plan that takes into consideration all financial obligations, tracks these

obligations, etc. Discussion on Occupational Therapy tuition differential – needed help bolstering their revenue stream; explanation of decisions from State Legislature, expense assumptions, HSC faculty compensation, reasons for increase in faculty attrition rate (HSC has struggled to reach even the 25 percentile on faculty salaries nationally), ‘halo’ costs. President Frank noted that attrition rate is a growing concern with other institutions luring our faculty away with better salaries/packages. Discussion on Medicare reimbursements, cost of living, etc. Further discussion on why Research Budget decreased: sequestration.

UNMH Contract with Siemens Medical Solutions USA, Inc. Mr. McKernan presented brief background on this contract.

HSC Financial Update. It was decided to skip this update; financial documents were included in agenda book.

Sandoval Regional Medical Center, Inc. Update. Mr. McKernan provided a verbal update which included challenge of getting patients out to SRMC facility, operational delays, Medicare provider issues, issues with Lovelace patients, a need for more critical care specialists, increase in surgeon interest at SRMC, a need to increase number of surgeries, after eight months since SRMC opened cash flow not good today but this was expected on start-up through the first few years. Discussion on required reports to Sandoval County Commission regarding mil levy. Discussion on need to present the SRMC Recovery Plan document as presented at FACC meeting. *Action Required: SRMC Recovery Plan document will be sent to all Directors and a full detailed report on SRMC will be provided to the Board of Directors.* Further discussion included patient satisfaction survey data, critical care, other subspecialties, surgical volumes, transferring patients, evolution of clinical platform.

General Information

Dr. Roth noted that there are no substantial updates on the 96-Bed Hospital Project adding that the HSC does plan to present this project to the New Mexico State Board of Finance in the future and will keep the HSC Board of Directors apprised.

Dr. Richard Larson gave a presentation on his Bi-Annual Report of the HSC Research Enterprise that included types of research, growth of research mission, challenges, strategies, funds coming into the state from federal government, private foundations and private companies, fiscal model and strategy, growth strategies explained (creation of signature programs, large center programmatic grants, CTSC grants, growth of HSC Research Funding, CTSC consortiums, pilot funding, commercialization, creation of jobs, education pipeline, education outcomes. Discussion.

No Executive Session was held.

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A Motion was made to adjourn the open meeting; second; with a vote of 5-0-0 in favor. Motion passed and the meeting was adjourned at approximately 4:30 p.m.

Minutes were prepared by Patrice Martin on April 12, 2013.

Approval of Minutes:

Regent Suzanne Quillen, Chair

Date