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Minutes of 10/05/2012 HSC Board of Directors Mtg

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**Minutes of the Meeting of the
UNM Health Sciences Center Board of Directors
October 5, 2012
Domenici Center for Health Sciences Education Bldg., Room 3010**

Board of Directors present: Carolyn Abeita, Don Chalmers, Michael Olguin, Lt.Gen. Hosmer
HSC Leaders present: Chancellor Paul Roth and members of the HSC senior leadership
Others present: members of the HSC faculty and staff, members of Main campus staff

Carolyn Abeita, Chair, called the meeting to order at 9:05 a.m. A quorum was not established; the Directors began the meeting in committee-status. Any votes will be provisionally adopted pending an establishment of a quorum and vote by Director Eaves calls.

Motion was made to adopt the agenda; second; with a vote of 3-0-0 in favor.

Discussion of Minutes of the September 7, 2012 HSC Board of Directors' meeting and the September 21, 2012 Special meeting of the HSC Board of Directors. One edit was requested: to correctly spell the name of the GPSA representative – Ioan Belovarski. Motion was made to adopt the Minutes, as amended; second; with a vote 3-0-0 in favor.

Motion was made to approve Michael Olguin, Chair, UNM Hospital Board of Trustees, to the HSC Board of Directors; second; with a vote 3-0-0 in favor.

Comments from Directors

Director Hosmer reported that, from the October 5, 2012, 8:00 a.m. meeting of the Governance and Nominating Committee, he will be submitting recommendations.

Chancellor's Report

Executive Vice Chancellor Dr. Richard Larson presented in Chancellor Roth's absence. He provided information on the HSC Research Mission: a successful year thus far with a challenge being that nine of the 17 large programmatic grants were renewing. All nine have successfully renewed. The HSC achieved a new status recently: a program proposal distributed by the AAMC and NIH, jointly, to academic health centers in the country – the HSC was selected as one of five institutions that will collect work force data and evaluate the information on how to target health care workers. He announced that the School of Medicine's Khatali Reunion celebration and the annual Promotion and Tenure faculty recognition event. The College of Nursing is an integral part of the New Mexico Nursing Consortium, recently approved, with a goal to get statewide agreement on nursing curriculum that supports both the associate and baccalaureate nursing education level, to improve efficiencies and access, producing production. This represents a culmination of over two years' efforts. Discussion. The College of Pharmacy is expanding efforts in identifying and building a program in repurposing drugs, receiving two

grants for studying taking old drugs and making them into new, improved drugs – one in ovarian cancer and one in asthma. Dr. Larson announced that the Cancer Center has received recognition—Quality Oncology Practice Initiative—and he acknowledged Dr. Rich Lauer and Don Whitehead for their leadership in this effort. Discussion. It was also reported that the Office of Diversity is expanding the Dream Makers Program—a program targeting middle and high school students for a unique opportunities to gain exposure to the many possibilities in health care. Discussion. Dr. Larson reported that Community Town Halls have been held to inform the community on the proposed 96-bed hospital project. Discussion. Innovation, Discovery, and Training Complex (IDTC) will hold a grand opening today, having been completely renovated. Regent/Chair Abeita noted that the meeting will be temporarily recessed at the time of the grand opening in order that the Board can attend; and then reconvene.

HSC Student Council Update

David Medrano, President, HSC Student Council, gave an update on Student Debt, with a PowerPoint presentation and providing handouts. He recognized Mary Fenton for her guidance. President Frank commented that the data presented needs to be placed in context with variances, *i.e.*, add starting salaries. Discussion.

Public Comment

Ioan Belovarski, representative of the Graduate and Professional Students Association (GPSA), announced a new GPSA funding initiative recently approved. It is the Graduate Student Fund which will help students who are preparing to complete their graduate or professional work at UNM. Discussion on access; the application process was explained.

Reports from HSC Board of Directors Committees

Finance, Audit, and Compliance Committee (FACC)

FACC Action Items:

The Action Items listed below were reviewed and approved by the FACC meeting:

- a. Approval of UNMH Contracts with The Medical Resort at Fiesta Park Skilled Nursing Facility, Transitional Hospital Corporation of NM, Inc. d/b/a Kindred Hospital, Comprehensive Care Services, Inc., HealthSouth Rehabilitation Hospital of New Mexico, DCI Donor Services, and Meditronic USA. Discussion that most of the contracts were arranged with RFPs that were approved and are also part of the Operating Budget that has already been approved – question posed on the reasoning for the need to approve these items again. Motion was made to approve these contracts; second; with a vote of 3-0-0 in favor.

- b. Capital Project Approval: Architect Selection & Capital Project for Health Sciences Center Animal Resource Facility Improvements. Mary Gauer provided a brief overview of this NIH grant, with the larger portion of the grant pertaining to equipment with some minor construction, replacing the 27 year old cage wash which processes 3,000 cages per week. Another piece of the grant pertains to improving the ventilated cage racks. Discussion; question raised on why the Board had this item to approve since the amount is under \$500,000. Answer: The current requirement is over \$300,000 because it is renovation. Motion was made to approve; second; with a vote of 3-0-0 in favor.
- c. Capital Project Approval for UH-Main-Code IV Pharmacy Renovation. Discussion; this is needed to alleviate a code deficiency. Motion was made to approve; second; with a vote of 3-0-0 in favor.
- d. Capital Project Approval: Architect Selection for UNM Hospital Alcohol and Substance Abuse Prevention Clinic. Motion was made to approve; second. Discussion. Vote of 3-0-0 in favor.
- e. Request for Approval: Internal Medicine/Cardiology – Staff Care (Non-Invasive Cardiologist Locum Tenens) and Internal Medicine/Cardiology – CompHealth (Invasive/Interventionalist Locum Tenens). Discussion on decision matrix for the people we are requesting approval to contract with, understanding how the HSC assures the quality of Locum Tenens that the HSC hires. Dr. Robert Bailey added information on credentialing and the process for ensuring quality and described his office and processes. Discussion. Motion was made to approve; second; with a vote of 3-0-0 in favor.
- f. Approval of University Business Policy & Procedure 7000. Director Chalmers and Mr. Robert Fondino presented background on this important report regarding the HSC Reserves, defining the different ‘buckets’ the Reserves are held in. The total amount of Reserves can be striking but when you look at how these funds are already committed it gets down to a very small number. A recommended change is proposed that would provide clarity. He distributed an updated version and reviewed I&G Funds, HSC Unrestricted Funds, and Committed, Dedicated and Discretionary Funds. Discussion on importance of honoring Reserves as they are dedicated and defined. Suggestions were made on the format of the report -- to reverse the sequence as well as editing the Note at the bottom of the page to reflect that SRMC, UNMMG, UNMH will present their information separately. Motion was made to approve; second; with a vote of 3-0-0 in favor.

FACC Information Items:

- a. UNMH Contracts with Presbyterian Healthcare Services, Howmedica Osteonics – Stryker Spine, and Cardinal Health MP&S, as informational items only.

- b. HSC Financial Update: August 31, 2012 Year-to-Date and Delegated Authority and Levels of Approval. Robert Fondino reviewed the latest refinements to the Delegated Authority and Levels of Approval document—a work-in-progress and strictly an Information item at this point. Discussion on why there is a difference in approval level on renovation project or new project; a need to simplify and modernize the approval process. Discussion of differences in organizations pertaining to the Research Park Act corporations. The Board requested a more simplified chart on authority levels and add why the stated approvals are what they are – trying to streamline process so business can more easily be conducted; respecting comfort level of the Board of Regents. Idea: Items could move up to the Regents as Information Items, rather than Action Items. No financial update given except for the handout provided in the agenda book.

- c. HSC Capital Project Update. Robert Fondino and Mary Gauer gave a brief update on Capital Projects, highlighting the status of the Atrisco Heritage project, stating that construction is due to begin late October, 2012. The State Board of Finance approved the project.

Governance and Nominating Committee (GNC)

The Governance and Nominating Committee recommend approval of the following Action Items:

- a. Recommendation that HSC Board of Directors Vote to the UNM Board of Regents' President, the Reappointment of Director Ron Solimon, as a Class A Director, Term of July 1, 2012 Ending June 30, 2015, to the HSC Board of Directors. Regent Hosmer, Chair, GNC, provided background information. Motion made to approve the proposed extension of Director Solimon's term; second; with a vote of 3-0-0 in favor. Discussion.

- b. Request for Approval of Reappointment of Lisa Rossignol to Carrie Tingley Hospital Board of Directors. Regent Hosmer, Chair, GNC, provided background information. Discussion. Motion made to approve this appointment, second; with a vote of 3-0-0 in favor.

- c. Request for Approval of Appointment of Debbie Johnson to the Sandoval Regional Medical Center, Inc. Board of Directors. Regent Hosmer, Chair, GNC, provided background information. Discussion. Motion made to approve this appointment, second; with a vote of 3-0-0 in favor.

General Information Items:

Dr. Carolyn Voss provided a PowerPoint presentation on "UNM Health System Quality and Safety: Overview." Her comments included the Institute for Healthcare Initiative called Triple Aim -- improving the health of the population, enhancing the patient experience of care, and reducing the per capita cost of high quality care. This forms the basis for quality at the Health System and a "true north" when the Health System considers what things we can do, what things we need to do from the perspective of being a System with regard to quality and safety. She discussed the role of leadership in quality and safety, the current status/benchmarking, what and why we have variations, understanding and

identifying areas where we can improve, being able to measure our improvement over time. Being an academic health center, we must develop a quality improvement system that supports our academic mission; we must be interactive with our education initiative (our students are our sensors). Discussion on comparative effectiveness research. Dr. Voss discussed the current processes, systems, and culture in place to ensure quality of our physicians, locum tenens; discussion of importance of reporting patient outcomes, adhering to accrediting body standards, seeking opportunities for improvement, etc. Dr. Voss presented a diagram on Organizational Quality Domains and how they overlap; discussion of patient perspective. Dr. Voss then highlighted some things that are currently happening within the various components and the work we have in the future. Discussion. She will return at a future meeting to continue her presentation.

At approximately 10:45 a.m., Chair Abeita called for a Motion to recess the Board meeting in order for the Directors to participate in the grand opening of IDTC Building. Motion was made; second; with a vote of 3-0-0 in favor.

At approximately 12:00 p.m., Chair Abeita called for a Motion to reconvene the meeting in Open Session. Director Eaves joined the meeting via telephone and a quorum was established. There was a second to the Motion, with a vote of 4-0-0 in favor. Motion passed. Ratification of all Action items at today's meeting were ratified with a specific vote on the approval of the appointment of Michael Olguin, Chair, UNMH Board of Trustees, to be seated as a voting member of the HSC Board of Directors. A motion was made; second; with a vote of 4-0-0 in favor. Motion passed. A Motion was made to approve the Finance, Audit and Compliance Committee recommendations for all FACC Action Items; second; with a vote of 5-0-0 in favor. Motion passed. A Motion was made to approve the Governance and Nominating Committee recommendations for the GNC Action Items; second; with a vote of 5-0-0 in favor. Motion passed. Chair Abeita confirmed that ratification was complete on all Motions made at the meeting.

General Information Items (continued):

Mr. Scot Sauder introduced Mr. Lewis Morris, former OIG General Counsel (Department of Health and Human Services), who provided a PowerPoint presentation on "New Enforcement Initiatives by OIG." Mr. Morris's presentation included information on the organizational structure of the OIG and its charge of ensuring the overall integrity of the programs of Health and Human Services (*i.e.*, Medicare, Indian Health Services, Public Health Services, the importance of the Board's responsibility regarding quality, safety, compliance, enforcement. Discussion; orient the Board on compliance. A/R: FACC will have Compliance on every agenda; and, routinely place Compliance Report on Board agenda. Dr. Roth and Mr. McKernan added information on the current systems in place to oversee compliance, *i.e.*, responsibility of UNMH Board of Trustees, SRMC Board, and UNMMG Board on Compliance; work is underway on producing one HSC-wide Compliance Report. Discussion. Contact information for Mr. Lewis: Adelman, Sheff & Smith, 180 Admiral Cochrane Dr., Annapolis, MD 21301, 410-224-3000, lmorris@hospitallaw.com. A/R: Voss and Freedman to present at a future Board meeting re: manner

in which we currently track compliance in all of the three HSC missions and the quality issue reporting on what is being done from the lowest levels of the organization up through the top levels.

At approximately 12:45 p.m., a Motion was made to adjourn the meeting and go into Executive Session; second; with a vote of 5-0-0 in favor. Motion passed.

The Board reconvened in Open Session and verified that only those matters listed in XI on the agenda were discussed in Executive Session. Motion was made to adjourn the meeting; second; with a vote of 5-0-0 in favor. Motion passed.

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Minutes were prepared by Patrice Martin on October 18, 2012.

Approval of Minutes:

Regent Carolyn J. Abeita, Chair

Date