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1987

### What Are the Barriers to the Effective Participation of Tribal Governments in the U.S. Federal System?

LaDonna Harris

*Americans for Indian Opportunity (AIO)*

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MEMORANDUM

DATE: April 9, 1987  
TO: John Echohawk  
FROM: LaDonna Harris  
RE: Issues Management

John, here is the information on the Issues Management Process. Not only tribes, but institutions, like Scottsdale Community College, and states (Oklahoma and New Mexico) have expressed interest in using the process to resolve Indian issues.

We'll be doing a process on the Hill April 28th on Sovereign Dependency. Could you come and participate/observe?

Thank you for your interest. We'll talk soon!



## Americans for Indian Opportunity

LaDonna Harris  
President

Honorable James Abourezk

April 9, 1987

Lionel Bordeaux  
Rosebud-Sioux

Joan Bordman  
Sioux

Edgar Bowan  
Coos-Oregon

Mary Jo Butterfield  
Makah

Eugene Crawford  
Sisseton-Sioux

Phyllis Old Dog Cross  
Mandan-Hidatsa

Andy Ebona  
Tlingit

Coy G. Eklund

LaDonna Harris  
Comanche

Minerva Jenkins  
Ft. Mojave

Louis LaRose  
Winnebago

Charles Lohah  
Osage

Grace McCullah  
Navajo

Jerry Muskrat  
Cherokee

Elma Patterson  
Tuscarora

Joe S. Sando  
Jemez Pueblo

Vicky Santana  
Blackfeet

Eddie L. Tullis  
Alabama Creek

A. David Lester  
Creek

The Honorable Jean K. Elder  
Assistant Secretary for Human Development Services  
U.S. Department of Health & Human Services  
Washington, DC 20201

Attention: Ms. Sandra Gjelde

Dear Dr. Elder:

Americans for Indian Opportunity is pleased to invite the participation of your principal staff person for Indian affairs in a symposium April 28th in the Capitol (room to be announced) on Sovereign Dependency: A Political Doublebind.

In 1832 the Marshall Supreme Court defined Indian tribes as "sovereign domestic dependent nations." This symposium will be wrestling with issues related to how Congress, the Administration and the tribes play out their roles associated with the necessity of sharing sovereignty among different political jurisdictions, tribal, local, state and federal.

This symposium is coordinated by Americans for Indian Opportunity and funded under a Ford Foundation grant with the cooperation of the Wilson Center and George Mason University's Center for Interactive Management. There will be sixteen invited participants: four members of the Congress, four representatives from the Administration, four tribal chairmen and two Indian scholars.

The purpose of this symposium is to clarify the roles that Congress, the Administration and the tribes play in creating legislation and administrative policy which affect tribal sovereignty and its relationship to local, state and federal jurisdictions around such complex issues as water rights, taxation, gaming, etc. This will be a working meeting and will result in a report on the role of tribes in the federal political fabric.

A member of my staff will call to see if your office will be able to join us on the 28th. I feel your participation is essential to the symposium's success.

With warmest personal regards,



LaDonna Harris

LDH/dkm

Enclosure: Quotes



## Americans for Indian Opportunity

LaDonna Harris  
President

Honorable James Abourezk

Lionel Bordeaux  
Rosebud-Sioux

Joan Bordman  
Sioux

Edgar Bowan  
Coos-Oregon

Mary Jo Butterfield  
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Eugene Crawford  
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Phyllis Old Dog Cross  
Mandan-Hidatsa

Andy Ebona  
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Coy G. Eklund

LaDonna Harris  
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Minerva Jenkins  
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Cherokee

Elma Patterson  
Tuscarora

Joe S. Sando  
Jemez Pueblo

Vicky Santana  
Blackfeet

Eddie L. Tullis  
Alabama Creek

A. David Lester  
Creek

April 17, 1987

The Honorable Bob Graham  
United States Senate  
Washington, DC 20510

Dear Senator Graham:

This will follow up my April 1 letter inviting your participation in AIO's April 28 symposium on Capitol Hill on Sovereign Dependency: A Political Doublebind.

I wanted you to know that the symposium is being postponed. However, I would like the opportunity to contact you again as soon as it is rescheduled.

Thank you so much for your attention in this matter.

Warmest personal regards,

LaDonna Harris

LDH/dkm

OK  
The Honorable Jeff Bingaman  
United States Senate  
Washington, DC 20510

The Honorable Bob Graham  
United States Senate  
Washington, DC 20510

U.S. House of Representatives

The Honorable Ben Campbell  
U.S. House of Representatives  
Washington, DC 20515

The Honorable Lane Evans  
U.S. House of Representatives  
Washington, DC 20515

The Honorable Jaime Fuster  
U.S. House of Representatives  
Washington, DC 20515

The Honorable James V. Hansen  
U.S. House of Representatives  
Washington, DC 20515

The Honorable Bill Richardson  
U.S. House of Representatives  
Washington, DC 20515

The Honorable Wes Watkins  
U.S. House of Representatives  
Washington, DC 20515

~~The Honorable Don Young  
U.S. House of Representatives  
Washington, DC 20515~~

The Honorable Brock Adams  
Attention: Stephanie Solien, Administrative Assistant  
~~Administrative Assistant~~  
United States Senate  
Washington, DC 20510

The Honorable Dan Evans  
Attention: Bill Jacobs, Administrative Assistant  
United States Senate  
Washington, DC 20510

The Honorable Tom Daschle  
Attention: Peter Rouse, Administrative Assistant  
United States Senate  
Washington, DC 20510

The Honorable John McCain  
Attention: Chris Cook, Administrative Assistant  
United States Senate  
Washington, DC 20510

The Honorable Chet Atkins  
Attention: Linda Hartke  
U.S. House of Representatives  
Washington, DC 20515

The Honorable Doug Bereuter  
Attention: Helen Sramek, Administrative Assistant  
U.S. House of Representatives  
Washington, DC 20515

The Honorable Manuel Lujan  
Attention: Lucy Salazar  
U.S. House of Representatives  
Washington, DC 20515

The Honorable Mike Synar  
Attention: Debbie Wesslund  
U.S. House of Representatives  
Washington, DC 20515



## Americans for Indian Opportunity

LaDonna Harris  
President

Honorable James Abourezk May 12, 1987

Lionel Bordeaux  
Rosebud-Sioux

Mr. Rennard Strickland  
612 Wedgewood Lane  
Carbondale, IL 62091

Joan Bordman  
Sioux

Edgar Bowan  
Coos-Oregon

Dear Mr. Strickland:

Mary Jo Butterfield  
Makah

Americans for Indian Opportunity (AIO) is organizing a symposium on Capitol Hill to address the question: What are the barriers to the effective participation of tribal governments in the U.S. federal system?

Eugene Crawford  
Sisseton-Sioux

Phyllis Old Dog Cross  
Mandan-Hidatsa

Andy Ebona  
Tlingit

I would like to invite you to be one of the Indian scholars participants in this ground-breaking symposium on June 29, 1987.

Coy G. Eklund

LaDonna Harris  
Comanche

Four Congressmen, four members of the Administration, four tribal chairmen and two Indian scholars will engage in discussion of the above question governed by a consensus based computer assisted group process. Proceedings of the symposium will be distributed to key decision-makers to aid in the formation of Indian policy.

Minerva Jenkins  
Ft. Mojave

Louis LaRose  
Winnebago

Charles Lohah  
Osage

Grace McCullah  
Navajo

Please review the enclosed materials, and I will call your office in a few days to ascertain if you will be able to attend this important discussion. I would value your presence very much.

Jerry Muskrat  
Cherokee

Elma Patterson  
Tuscarora

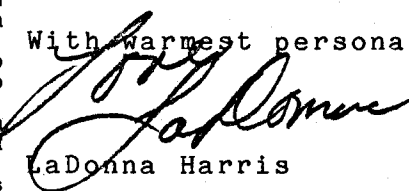
With warmest personal regards,

Joe S. Sando  
Jemez Pueblo

Vicky Santana  
Blackfeet

Eddie L. Tullis  
Alabama Creek

A. David Lester  
Creek

  
LaDonna Harris

LDH/dkm

Enclosures: Symposium Concept Paper  
Articles from Deloria's Book  
Christakis/Broome Paper





## Americans for Indian Opportunity

LaDonna Harris  
President

Honorable James Abourezk

Lionel Bordeaux  
Rosebud-Sioux

Joan Bordman  
Sioux

Edgar Bowman  
Coos-Oregon

Mary Jo Butterfield  
Makah

Eugene Crawford  
Sisseton-Sioux

Phyllis Old Dog Cross  
Mandan-Hidatsa

Andy Ebona  
Tlingit

Coy G. Eklund

LaDonna Harris  
Comanche

Minerva Jenkins  
Ft. Mojave

Louis LaRose  
Winnebago

Charles Lohah  
Osage

Grace McCullah  
Navajo

Jerry Muskrat  
Cherokee

Elma Patterson  
Tuscarora

Joe S. Sando  
Jemez Pueblo

Vicky Santana  
Blackfeet

Eddie L. Tullis  
Alabama Creek

A. David Lester  
Creek

May 13, 1987

Ms. Rose Robinson  
Vice President and Director  
American Indian Program.  
Phelps Stokes Fund  
1228 M Street, NW  
Washington, DC 20005

Dear Rose:

Thank you for your letter asking details about the program AIO is jointly sponsoring with The Meredith Fund "The Great Tree of Peace: Iroquois Contributions to the U.S. Constitution." I am enclosing a copy of the short form of the proposal, as well as short bios on both Don Grinde and Paula Spencer. Now let me answer your questions in turn:

1. This project is the only Indian related activity officially recognized by the national Commission. (There are almost no programs which the Commission itself is conducting.) However, -as a result of the recognition our program has received at the national level, a group of Iroquois artists in New York have received recognition and beginning funding from the New York State Bicentennial Commission and are in the process of getting recognition from the national Commission. They will use this recognition to seek funding for the rest of a series of TV spots focusing on the Iroquois roots of our Constitution. There are a number of other Indian programs around the nation, but each of these is recognized at the state level and not yet at the national level. I only know of one other Inidna project that applied to the national Commission for recognition and it was not funded. The Commission only recognizes funded projects.

2. Our project has grown out of work by Don Grinde in Buffalo in the early 1970's and out of the oral history Paula Spencer is writing down. The Meredith Fund has supported Paula's work for the last few years -- and because of her project -- got interested in an thorough scholarly search of documentation of the Iroquois roots of the Constitution. The Meredith Fund

supported the costs of a survey of written documentation last summer, which Don conducted. AIO has joined in support of the project almost as soon as we heard of it. Don has been working in cooperation with several traditional chiefs since the '70s, especially Oren Lyons. Indeed it was they who proposed his first book. They also support this present project.

3. Professor Donald A. Grinde, Jr. is conducting the research. He will be a Eugene Crawford Fellow at AIO this next year. (Eugene also got him on the Gettysburgh college faculty as well). Whereas the intensive study is the only activity under this specific project, Phase I; Phase II (as yet unfunded) is publication and dissemination. And there is extensive interrelation with other projects in this area.

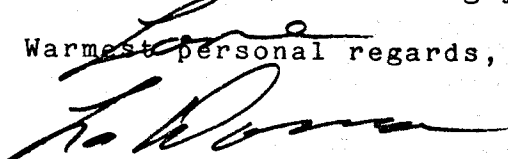
4. I understand that Don has not written Ruth Meyer, however Paula has. Paula also -- as you may remember -- is involved in an education project involving an Iroquois Learning story and a teacher's guide. It was this she wrote Ruth about. Don's first stop last summer and his first stop this coming June will be the Newberry Library in Chicago.

5. There is so much cooperative activity going on that I have begun a series of coordinating meetings, whenever necessary, to pull the people in this area working on the Bicentennial projects together. Rather than try to tell you everything that is going on in the context of this letter, I am enclosing a copy of the calendar of upcoming events Pauls drew up for me. I think we are all amazed that so much is going on so fast. I understand John Mohawk has already reviewed the manuscript Don has prepared as a result of his summer survey. Oren Lyons will review it next. Don is working closely with the traditional chiefs on this and will be including Iroquois written and oral documentation. Don's work in this project will be used as the pre-Constitution base of a book on Native American sovereignty. Vine DeLoria will write the chapter on post-Constitutional sovereignty. Oren Lyons is one of the people gathering this group together. A planning meeting was held last December in New York.

I understand your feelings about the CBS spot. It was such a last minute cliff hanger that everyone decided raising any issue about who narrated might sink the whole project. CBS thought they had already filmed all their spots until Peter's office got in touch with them and convinced them they should do one on the Iroquois Constitutional connection.

I look forward to seeing you soon.

Warmest personal regards,

  
LaDonna Harris

LDH/dkm



# Americans for Indian Opportunity

LaDonna Harris  
President

Honorable James Abourezk

May 21, 1987

Lionel Bordeaux  
Rosebud-Sioux

Joan Bordman  
Sioux

Edgar Bowan  
Coos-Oregon

Mary Jo Butterfield  
Makah

Eugene Crawford  
Sisseton-Sioux

Phyllis Old Dog Cross  
Mandan-Hidatsa

Andy Ebona  
Tlingit

Coy G. Eklund

LaDonna Harris  
Comanche

Minerva Jenkins  
Ft. Mojave

Louis LaRose  
Winnebago

Charles Lohah  
Osage

Grace McCullah  
Navajo

Jerry Muskrat  
Cherokee

Elma Patterson  
Tuscarora

Joe S. Sando  
Jemez Pueblo

Vicky Santana  
Blackfeet

Eddie L. Tullis  
Alabama Creek

A. David Lester  
Creek

Mr. Hank Habic  
Assistant Attorney General  
for Land & Natural Resources  
Room 2143  
Department of Justice  
Constitution & 10th Street, NW  
Washington, DC 20530

Dear Mr. Habic:

Americans for Indian Opportunity (AIO) is organizing a symposium on Capitol Hill to address the question: What are the barriers to the effective participation of tribal governments in the U.S. federal system?

I would like to invite you to be one of the Administrative observers of this ground-breaking symposium on June 29, 1987.

Four Congressmen, four members of the Administration, four tribal chairmen and two Indian scholars will engage in discussion of the above question governed by a consensus based computer assisted group process. Proceedings of the symposium will be distributed to key decision-makers to aid in the formation of Indian policy.

Please review the enclosed materials, and I will call your office next week to ascertain if you will be able to attend this important discussion. I would value your presence very much.

With warmest personal regards,

*LaDonna Harris*

LaDonna Harris

LDH/dkm

- Enclosures: Symposium Concept Paper
- Articles from Deloria's Book
- CIM Report
- Christakis/Broome Paper



## **Americans for Indian Opportunity**

LaDonna Harris  
President

May 26, 1987

Honorable James Abourezk

Lionel Bordeaux  
Rosebud-Sioux

Joan Bordman  
Sioux

Edgar Bowan  
Coos-Oregon

Mary Jo Butterfield  
Makah

Eugene Crawford  
Sisseton-Sioux

Phyllis Old Dog Cross  
Mandan-Hidatsa

Andy Ebona  
Tlingit

Coy G. Eklund

LaDonna Harris  
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Minerva Jenkins  
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Grace McCullah  
Navajo

Jerry Muskrat  
Cherokee

Elma Patterson  
Tuscarora

Joe S. Sando  
Jemez Pueblo

Vicky Santana  
Blackfeet

Eddie L. Tullis  
Alabama Creek

A. David Lester  
Creek

Mr. John Warfield  
Center for Interactive Management  
George Mason University  
Thompson Hall, Room 221  
4400 University Drive  
Fairfax, VA 22030

Dear Mr. Warfield:

We at Americans for Indian Opportunity are extremely excited about how our work with the Issues Management Process is developing. We feel this is a key social technology for culturally plural societies at the end of the century.

On June 29th we have organized a symposium on Capitol Hill to address the issue of barriers to the full participation of tribal governments in the United States' federal system. This is a key event in the introduction of Issues Management into, not only Indian Country, but the wider U.S. and global society as well.

The symposium participants will include four members of Congress (from the House as well as the Senate, Democrats as well as Republicans), four members of the current Administration (from the White House, Interior, Health and Human Services and Justice) and two Indian academics. Observers will include staffers from the Senate Select Committee for Indian Affairs and the House Committee for the Interior and Insular Affairs, representatives from different funding sources (the National Institute for Dispute Resolution, the Hewlett Foundation, the National Endowment for the Humanities, Burlington-Northern, the Ford Foundation, the Greeley Foundation, etc.), the heads of possible future Issues Management projects (Harlan Bohnee, Director of the Tribal Management Program, Scottsdale Community College, the Attorney General of the State of Oklahoma, Regis Pecos, head of the Indian Affairs for the State of New Mexico, Dr. Scott Nelson, Director of the Mental Health for the Indian Health Service, Hazel Elbert, head of the Tribal Programs for the Bureau of Indian Affairs) and other tribal leaders interested in using Issues Management in their tribal councils.

The interest generated by the report on our first field test in September and the subsequent paper that Dr.'s Broome and Christakis wrote on the nature of the problems facing tribal leaders and their magnitude of complexity has been overwhelming. This June 29th symposium is pivotal to creating the funding base for the further development of Issues Management and its installation as a permanent feature in late 20th century society to enable heterogeneous populations to engage in complex problem solving.

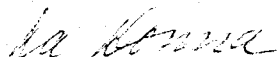
Projects under development in addition to two follow-up sessions on Capitol Hill include:

- 1) a two and a half day experience with the Winnebago tribal council in late July;
- 2) assisting the Indian Health Service Mental Health Division to create its five year strategic action plan;
- 3) facilitating negotiations between the State of New Mexico and the tribes of New Mexico on water rights;
- 4) facilitating negotiations between Apaches, Kiowas and Comanches in Oklahoma on the development of jointly held land;
- 5) the insertion of Issues Management training for BIA staff and tribal leaders into the BIA's 1989 budget (at least eight tribes have already expressed an interest in using the process internally, including every tribal chairman that participated in the field test) and;
- 6) interest in utilizing the process in formal meetings between multilingual, semi-literate tribal/clan small holders, international coffee interests, and government officials in Papua New Guinea to develop a strategic action plan to combat coffee rust, <sup>a</sup> disease which is threatening Papua New Guinea's major agricultural export crop.

The success of the June 29th event will enhance and expedite the continued development and implementation of the above projects.

This rather lengthy note is first to keep you abreast of what is happening, and things have been developing so rapidly and on such multiple fronts we wanted to share it all with you in writing. We hope you are as intrigued as we are with the possibilities.

With warmest personal regards,



LaDonna Harris

LDH/dkm

cc: Dr. Christakis



## Americans for Indian Opportunity

LaDonna Harris  
President

Honorable James Abourezk May 27, 1987

Lionel Bordeaux  
Rosebud-Sioux

Joan Bordman  
Sioux

Edgar Bowan  
Coos-Oregon

Mary Jo Butterfield  
Makah

Eugene Crawford  
Sisseton-Sioux

Phyllis Old Dog Cross  
Mandan-Hidatsa

Andy Ebona  
Tlingit

Coy G. Eklund

LaDonna Harris  
Comanche

Minerva Jenkins  
Ft. Mojave

Louis LaRose  
Winnebago

Charles Lohah  
Osage

Grace McCullah  
Navajo

Jerry Muskrat  
Cherokee

Elma Patterson  
Tuscarora

Joe S. Sando  
Jemez Pueblo

Vicky Santana  
Blackfeet

Eddie L. Tullis  
Alabama Creek

A. David Lester  
Creek

Mr. Alan Parker  
Senate Select Committee on Indian Affairs  
SH - 838  
Washington, DC 20515

Dear Mr. Parker:

We are so pleased that you have accepted to participate in our symposium, "What are the barriers..." on June 29 which will be held in the Senate Select Committee on Indian Affairs hearing room of the Russell Senate Office Building, room number 485.

We feel the prestige that you will bring will be a major contribution to exploring the barriers that keep tribal governments from being a part of the national system. We feel this seminar can make a significant impact on how decision-makers view future Indian policy.

We have had such a good response from the members of Congress and tribal participation. We are working closely with the White House for members of the Administration also.

Thank you again. Look forward to working with you.

Warmest personal regards,

LaDonna Harris

LDH/dkm



# Americans for Indian Opportunity

LaDonna Harris  
President

Honorable James Abourezk

June 1, 1987

Lionel Bordeaux  
Rosebud-Sioux

Joan Bordman  
Sioux

Edgar Bowan  
Coos-Oregon

Mary Jo Butterfield  
Makah

Eugene Crawford  
Sisseton-Sioux

Phyllis Old Dog Cross  
Mandan-Hidatsa

Andy Ebona  
Tlingit

Coy G. Eklund

LaDonna Harris  
Comanche

Minerva Jenkins  
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Louis LaRose  
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Joe S. Sando  
Jemez Pueblo

Vicky Santana  
Blackfeet

Eddie L. Tullis  
Alabama Creek

A. David Lester  
Creek

The Honorable Brock Adams  
United States Senate  
Washington, DC 20510

Dear Senator Adams:

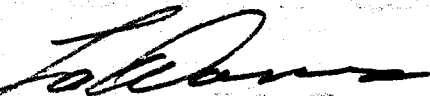
We are so pleased that you and Mr. Bruce Need of your staff have accepted to participate in our symposium, "What are the barriers..." on June 29 which will be held in the Senate Select Committee on Indian Affairs hearing room of the Russell Senate Office Building, room number 485.

We feel the prestige that you will bring will be a major contribution to exploring the barriers that keep tribal governments from being a part of the national system. We feel this seminar can make a significant impact on how decision-makers view future Indian policy.

We have had such a good response from the members of Congress and tribal participation. We are working closely with the White House for members of the Administration also.

Thank you again. Look forward to working with you.

Warmest personal regards,

  
LaDonna Harris

LDH/dkm



# Americans for Indian Opportunity

LaDonna Harris  
President

Honorable James Abourezk June 1, 1987

Lionel Bordeaux  
Rosebud-Sioux

Mr. Ed Jaynes

Joan Bordman  
Sioux

Office of the Honorable Jeff Bingaman  
United States Senate

Edgar Bowan  
Coos-Oregon

Washington, DC 20510

Mary Jo Butterfield  
Makah

Dear Mr. Jaynes:

Eugene Crawford  
Sisseton-Sioux

We are so pleased that you have accepted to participate in our symposium, "What are the barriers..." on June 29

Phyllis Old Dog Cross  
Mandan-Hidatsa

which will be held in the Senate Select Committee on Indian Affairs hearing room of the Russell Senate Office Building, room number 485.

Andy Ebona  
Tlingit

Coy G. Eklund

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LaDonna Harris  
Comanche

Minerva Jenkins  
Ft. Mojave

Louis LaRose  
Winnebago

Charles Lohah  
Osage

Grace McCullah  
Navajo

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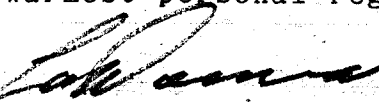
Eddie L. Tullis  
Alabama Creek

A. David Lester  
Creek

We have had such a good response from the members of Congress and tribal participation. We are working closely with the White House for members of the Administration also.

Thank you again. Look forward to working with you.

Warmest personal regards,

  
LaDonna Harris

LDH/dkm





# Americans for Indian Opportunity

LaDonna Harris  
President

Honorable James Abourezk June 1, 1987

Lionel Bordeaux  
Rosebud-Sioux

Joan Bordman  
Sioux

Edgar Bowman  
Coos-Oregon

Mary Jo Butterfield  
Makah

Eugene Crawford  
Sisseton-Sioux

Phyllis Old Dog Cross  
Mandan-Hidatsa

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Jemez Pueblo

Vicky Santana  
Blackfeet

Eddie L. Tullis  
Alabama Creek

A. David Lester  
Creek

Mr. Phillip Martin  
Chairman  
Choctaw Tribal Council  
Route 7, Box 21  
Philadelphia, MS 39350

Dear *Phillip* Chairman Martin:

We are so pleased that you have accepted to participate in our symposium, "What are the barriers..." on June 29 which will be held in the Senate Select Committee on Indian Affairs hearing room of the Russell Senate Office Building, room number 485.

We feel the prestige that you will bring will be a major contribution to exploring the barriers that keep tribal governments from being a part of the national system. We feel this seminar can make a significant impact on how decision-makers view future Indian policy.

We have had such a good response from the members of Congress and tribal participation. We are working closely with the White House for members of the Administration also.

Thank you again. Look forward to working with you.

Warmest ~~personal~~ regards,

*LaDonna Harris*  
LaDonna Harris

LDH/dkm

*This is really working!*



# Americans for Indian Opportunity

LaDonna Harris  
President

Honorable James Abourezk

June 9, 1987

Lionel Bordeaux  
Rosebud-Sioux

Joan Bordman  
Sioux

Edgar Bowan  
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Mary Jo Butterfield  
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Sisseton-Sioux

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Elma Patterson  
Tuscarora

Joe S. Sando  
Jemez Pueblo

Vicky Santana  
Blackfeet

Eddie L. Tullis  
Alabama Creek

A. David Lester  
Creek

Mr. John Vance  
P.O. Box 3559  
Washington, DC 20007

Dear John:

Americans for Indian Opportunity (AIO) is organizing a symposium on Capitol Hill to address the question: What are the barriers to the effective participation of tribal governments in the U.S. federal system?

I would like to invite you to be an observer in this ground-breaking symposium on June 29, 1987.

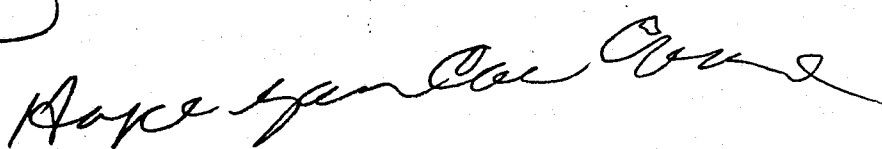
Four Congressmen, four members of the Administration, four tribal chairmen and two Indian scholars will engage in discussion of the above question governed by a consensus based computer assisted group process. Proceedings of the symposium will be distributed to key decision-makers to aid in the formation of Indian policy.

Please review the enclosed symposia concept paper and call our office (202) 371-1280 in a few days to let us know if you will be able to attend this important discussion. I would value your presence very much.

With warmest personal regards,

  
LaDonna Harris

LDH/dkm



Enclosures: Symposia Concept Paper