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Minutes of 07/26/2011 HSC Board of Directors Mtg

Patrice Martin

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Minutes of the Meeting of the
UNM Health Sciences Center Board of Directors
July 26, 2011
Domenici Center for Health Sciences Education Bldg., Room 3010

Board of Directors present: Carolyn Abeita, Ron Solimon, Jerry Geist, and Lt. Gen. Brad Hosmer
Board of Directors absent: Ann Rhoades, Mel Eaves, Don Chalmers
HSC Leadership present: Chancellor Paul Roth and a majority of the HSC senior leaders
Others present: Members of the HSC staff, members of Main campus staff, community members, and a delegation of visitors from Universidad Autonoma de Nuevo Leon

Carolyn Abeita, Chair, called the meeting to order at 9:08 a.m., established a quorum, and gave a brief welcome.

Motion was made to adopt agenda; second; with a vote of 4-0-0 in favor. Motion passed.

Motion was made to approve the Minutes of the June 28, 2011 HSC Board of Directors' meeting; second; with a vote of 4-0-0 in favor. Motion passed.

In his administrative report, Chancellor Paul Roth reported that Drs. Jean Giddens and Barbara Damron, College of Nursing, were inducted into the prestigious American Academy of Nursing. He recognized that Dr. Johnny Lewis, College of Pharmacy, received a grant (\$1 million over three years) from CDC to study the impacts of abandoned uranium waste sites on Navajo lands and will be tracking 1500 Navajo mothers and children to study if there is any developmental or any other consequences as a result of living near these sites. He asked Dr. Don Godwin to introduce visiting faculty to the College of Pharmacy from Universidad Autonoma de Nuevo Leon. Dr. Roth presented slides an overview of the incoming class of School of Medicine students. Discussion. He reported that the HSC faculty set a record every month during FY11 for the amount of research grants and contracts received. Dr. Holly Buchanan, HSLIC, was successful in to converting a HRSA grant, originally intended to help support an expansion of the Domenici Center, into funds used for classroom renovations. On June 23, 2011, Dr. Valerie Romero-Leggott and Margaret Montoya facilitated a very successful HSC Faculty of Color conference dedicated

to faculty of color. Conversations resulted in ideas on how better to improve recruitment and retention of faculty of color, culminating with the most important idea being mentoring programs. The HSC will move forward with implementing mentoring programs. Dr. Roth reported that he will be participating in visits to Taos/Farmington and Silver City/Las Cruces in August 2011, meeting with local medical communities, hospitals, and legislators to brief them on what the HSC is doing and to find out how the HSC can be most effective with regard to healthcare in those regions. Discussion on HERO sites.

Dr. Nikki Katalanos, Chair, HSC Faculty Council, presented an update. The HSC Faculty Council's meeting minutes are posted on their website (<http://hsc.unm.edu/about/facultysenate/>). Current major concerns are financial: 1) increased contributions to retirement; 2) increased parking fees; and 3) increased insurance fees, co-pays, and co-insurance fees. There has been no cost of living increase for several years and faculty are concerned. She was pleased to report that the HSC has named a Registrar; the UNM Faculty Senate has agreed that the HSC Council is a success and plans to use the HSC model to reorganize other Faculty Senate committees; and HSC faculty members agree they now have a stronger voice in central administration and are better able to participate in HSC governance. Discussion.

Suzanne McConaghy, Chair, HSC Staff Council Committee, presented an update. She stated that the HSC Staff Councilors and the Staff Council of UNM as a whole have been conducting Staff Appreciation Month in July. Concerns were raised regarding finances that affect staff. Discussion on the helpfulness of having a brief report submitted for future meetings.

Public Comment

There was no public comment.

Action Items

Marc Saavedra, Director Government Relations for UNM, presented on FY2013 Legislative Requests that will be presented to the FY2012 Legislative Session. 1) Combined BA/MD Degree Program. Discussion on timing and process of legislative requests for the BA/MD Program and what the funding supports, BA/MD Program student cadres, and anticipated full funding. 2) Nursing Education. Discussion of justification due to the impact of the severe Nursing shortage; discussion of related Bill and use of word of "expansion" versus a more definitive word such as "restore;" and impact of cuts to program that have crippled Nursing's efforts to educate nurses. 3) New Mexico Poison and Drug Information Center. Discussion on the benefits of information that had been provided in the past that are now put at risk due to loss of funding. 4) Project ECHO. 5) Office of Medical Investigator. Many legislators did not know that OMI was at UNM. 6) Combined BA/DDS Degree Program. Resulted from 2009 discussions when Governor Richardson studied building a dental school in New Mexico. This allows students to stay in New Mexico and practice dentistry. Discussion on informing the state's residents and legislators on the compelling products and services of these programs and that the public is simply unaware of, *i.e.* such as Project ECHO's receipt of a national award for an innovative approach to pain control; discussion of programs that could be defined as "direct state services," the need to look at perhaps packaging

these programs as a group, and the HSC seeking designation of itself as the “executive agent” for the state. Motion was made to approve the HSC FY2013 Legislative Requests to be submitted to the New Mexico Higher Education Department; second; with a vote of 4-0-0 in favor. Motion passed.

Kevin Rogols, President & CEO, Sandoval Regional Medical Center, Inc. (SRMC), presented on the Nominating Committee, the nomination and interview process, and exemplary qualifications of Charlotte Garcia to the SRMC Board. Discussion. Motion was made to approve the nomination of Charlotte Garcia to the SRMC Board; second; with a vote of 4-0-0 in favor. Motion passed.

Mary Gauer, Office of Capital Projects, presented on the Capital Project for Facility for Advanced Cell Engineering at the Health Sciences Center, consisting of the renovation of 5,575 square feet of existing ground floor space formally dedicated to the Gross Anatomy Lab in the Basic Medical Sciences Building. She described the project scope; \$2.4 million in 2007 UNM Bonds. Discussion on bid process. Motion was made to approve the capital project entitled “Facility for Advanced Cell Engineering at HSC;” second; with a vote of 4-0-0 in favor. Motion passed.

Steve McKernan, CEO of UNM Hospitals, gave background on the following requests for approval of capital projects and noted that all of these issues have been approved by the UNMH Board of Trustees:

1) UNMH, First Floor Neuroscience Backfill of Transplant, Nephrology, Urology and Interventional Radiology Clinics. Discussion/clarification on “maximum allowable constructions costs.” Motion was made to approve Capital Project “UNMH, First Floor Neuroscience Backfill of Transplant, Nephrology, Urology and Interventional Radiology Clinics;” second; with a vote of 4-0-0 in favor. Motion passed.

2) UNMH, Install Chiller Line to BBRP (approximately \$1 million project). Discussion. Motion was made to approve Capital Project “UNMH, Install Chiller Line to BBRP;” second; with a vote of 4-0-0 in favor. Motion passed.

3) UNMH, Phillips Boiler Equipment Install. Motion was made to approve Capital Project “UNMH, Phillips Boiler Equipment Install;” second; with a vote of 4-0-0 in favor. Motion passed.

4) UNMH, Replace Domestic Soil Pipe. Motion was made to approve Capital Project “UNMH, Replace Domestic Soil Pipe;” second; with a vote of 4-0-0 in favor. Discussion of demand for beds; construction; time of project. Motion passed.

5) 16 UNMH Annual Contracts: *a)* BCBS of New Mexico (\$30 million); *b)* United Blood Services (\$6.5-7.5 million); *c)* US Food Services (only food); *d)* First Choice Community Health Care (~\$3 million); *e)* Hartford Life and Accident Insurance Company (\$1.6-1.8 million); *f)* Seven Bar Flying Service, Inc. (operate LifeGuard helicopter; \$1.7 million); *g)* Staples (\$1.6 million); *h)* MGA Healthcare Staffing New Mexico, Inc. (\$1.5 million); *i)* American Foundation for Organ Donation and Transplantation (\$1.1-1.3 million); *j)* Siemens Medical Solutions (\$225,000); *k)* Standard Register (\$1 million); *l)* Siemens Medical Solutions (\$174,000); *m)* Cisco Systems Equipment (Aguila/Mele) (\$750,000); *n)* Dupuy (\$500,000-

600,000); o) First Nations Community Health Care (\$530,000-630,000); p) US Post Office (\$600,000). Discussion of need to continue to seek out ways to reduce duplication of items in approval process but not reduce the information. Chair Abeita noted that in this interim period that the HSC Board of Directors is within, items must go to the UNM Board of Regents' Finance & Facilities Committee as well. Motion was made to approve the proposed 16 UNMH Contracts; second; with a vote of 4-0-0 in favor. Motion passed.

Scot Sauder, Esq., presented on the draft Bylaws of the UNM Health Sciences Center Board of Directors, previously distributed to the Directors and remaining in redline version which includes comments and suggested revisions submitted by Director Mel Eaves. Discussion, with special thanks to former Regent, current Director Mel Eaves' review. Motion was made to approve the Bylaws of the UNM Health Sciences Center Board of Directors; second; with a vote of 4-0-0 in favor. Motion passed. Discussion on the mandated report of the HSC Board of Directors to the UNM Board of Regents at their December, 2011 meeting. In the interim, Chair Abeita, requested that Directors voice their comments and concerns; she asked that all HSC Board of Directors attend the Board of Regents' December 13, 2011, 9:00 a.m. meeting to show that the HSC Board of Directors is functioning positively.

Recommendations for Items to Consent Agenda of the UNM Board of Regents:

Chair Abeita advised that Items VIII.a.-h. be forwarded to the UNM Board of Regents' agenda, noting that per Board of Regent directive, these same items will also be forwarded to the Regents' Finance & Facilities Committee agenda for review. She recommended that item VIII.i. (HSC Board of Directors Bylaws) go forward an Action Item on the UNM Board of Regents' agenda. Motion was made to place Items VIII.a.-h. on the UNM Board of Regents' Consent Agenda; second; with a vote of 4-0-0 in favor. Motion passed.

Information Items:

Steve McKernan, CEO, UNM Hospitals, presented on the Press-Ganey Scores. He updated the HSC Board of Directors on UNM Hospitals patient satisfaction. Much of the policy in the United States, as it relates to health care, is moving in the direction of "Triple Aim" – a concept developed by Don Berwick, MD, of the Institute for Health Care Improvement, and currently the Administrator of CMS, responsible for all U.S. Medicare and Medicaid Programs. As a result of Health Care Reform, there was a requirement for CMS to publish many new regulations, most of which have the Triple Aim embedded in them. Triple Aim has three major goals: 1) individual health and satisfaction for patients to improve; 2) that population health will improve; and 3) that all more efficiently or at a lower cost. Individual patient satisfaction is the key component. Focus of the presentation was on three areas: 1) what we've done; 2) what we're doing about it; and 3) look at scores published on federal *hospitalcompare.gov* website. Mr. McKernan continued with statistics, scores, and ratings. Discussion on comparisons to other U.S. hospitals (~ 5,000), our patient needs, emergency room versus insufficient number of beds (which impacts the Emergency Room), opening of additional clinic and urgent care center for patients to access

health care yet very few Emergency Room patients utilize, response to patient complaints, wait time, impacts to scoring, etc.

Steve McKernan, CEO, UNM Hospitals and Pug Burge, HSC Chief Administrative Officer, presented on the HSC Master Facility Plan. Dr. Roth added background noting that work has been ongoing with the Plan, have engaged outside consultants, and involved all HSC components since the late 1990s. The most current version, today, was adopted over the last three or four years. It included a reassessment of the pre-existing Master Facility Plan, and with a process that concentrated on beginning with faculty, people, programs, so that structure follows function. After this iterative process, we then hand those results to the architects and consultants who then bring in their expertise in helping us identify the best outcome. He commented that this is still a work-in-progress and that a major driver of the Plan relates to the clinical facilities (changing based on program and demand) and quality of care and patient safety issues. Ms. Burge gave background on the process: teams were formed comprised of faculty and faculty leaders – Education team, Research team, Administration team – discussing the different areas and envisioning what future needs (next 10 years) might be needed. Local consultants were hired to facilitate the teams. Four themes that resulted: 1) create a flexible and adaptable space; 2) life enhancing space (i.e., exercise facilities, gathering spaces, space to foster collaboration and scholarship); 3) integrate technology throughout institution; and 4) improvement of access and parking on campus. Campus forums were held to inform the campus community and solicit feedback. The outcomes report was distributed to HSC leadership and to University planners for a consolidated UNM Master Facility Plan to be ultimately presented to the Regents. Discussion. Roth noted that Steve McKernan conducted a parallel process incorporating medical staff, hospital administration, the UNMH Board of Trustees at UNM Hospitals. Mr. McKernan presented slides with an overview of the Plan giving an idea of what we think we need to be doing over 15 years, 20 year build-out, taking a piece of the UNM Plan, focusing on the Health Sciences Center and eventually going through an extensive approval process culminating with the UNM Board of Regents. Discussion of commercialization/mixed use included in Plan, good plan to serve families of patients at hospitals, serving faculty and staff, etc.

Chair Abeita noted that the final Information Item -- UNM Contracts (Tab 14) – is only for information because they are below the \$500,000 amount. Discussion.

Chair Abeita asked again if there was any Public Comment and there was none.

Motion was made to close the Open Session and enter into Executive Session; second; with a vote of 4-0-0 in favor. Motion passed.

Executive Session commenced.

Motion was made to close the Executive Session and reconvene in Open Session with confirmation that only matters as listed on the Agenda, Item XI were discussed during Executive Session; second; with a vote of 4-0-0 in favor. Motion passed.

Motion was made to adjourn; second; with a vote of 4-0-0 in favor. Motion passed. Meeting adjourned.

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Minutes were prepared by Patrice Martin on August 2, 2011.

Approval of Minutes:

Carolyn Abeita, Chair

Date